

A meeting of the **OVERVIEW AND SCRUTINY PANEL (ENVIRONMENT, COMMUNITIES AND PARTNERSHIPS)** will be held in **CIVIC SUITE, PATHFINDER HOUSE, ST MARY'S STREET, HUNTINGDON PE29 3TN** on **THURSDAY, 5 SEPTEMBER 2024** at **7:00 PM** and you are requested to attend for the transaction of the following business:-

AGENDA

APOLOGIES

1. MINUTES (Pages 5 - 10)

To approve as a correct record the Minutes of the Overview and Scrutiny Panel (Environment, Communities and Partnerships) meeting held on 11th July 2024.

Contact Officer: B Buddle
01480 388008

2. MEMBERS' INTERESTS

To receive from Members declarations as to disclosable pecuniary and other interests in relation to any Agenda item.

Contact Officer: B Buddle
01480 388008

3. OVERVIEW AND SCRUTINY WORK PROGRAMME (Pages 11 - 26)

- a) The Panel are to receive the Overview and Scrutiny Work Programme
- b) Members to discuss future planning of items for the Work Programme

Contact Officer: B Buddle
01480 388008

4. COMMUNITY HEALTH AND WEALTH BUILDING STRATEGY (Pages 27 - 54)

The Panel is invited to comment on the Community Health and Wealth Building Strategy.

Executive Councillor: Councillor B Pitt

**Contact Officer: O Morley
01480 388103**

5. PRIORITY ONE DELIVERY UPDATE QUARTER 1 (Pages 55 - 86)

The Panel is invited to receive and comment on the Priority One Delivery Update Report for Quarter 1.

Executive Councillor: Councillor B Pitt

**Contact Officer: O Morley
01480 388103**

28 day of August 2024

Michelle Sacks

Chief Executive and Head of Paid Service

Disclosable Pecuniary Interests and other Registerable and Non-Registerable Interests.

Further information on [Disclosable Pecuniary Interests and other Registerable and Non-Registerable Interests is available in the Council's Constitution](#)

Filming, Photography and Recording (including Live Streaming) at Council Meetings

This meeting will be filmed for live and/or subsequent broadcast on the Council's YouTube site. The whole of the meeting will be filmed, except where there are confidential or exempt items. If you make a representation to the meeting you will be deemed to have consented to being filmed. By entering the meeting you are also consenting to being filmed and to the possible use of those images and sound recordings for webcasting and/or training purposes. If you have any queries regarding the streaming of Council meetings, please contact Democratic Services on 01480 388169.

The District Council also permits filming, recording and the taking of photographs at its meetings that are open to the public. Arrangements for these activities should operate in accordance with [guidelines](#) agreed by the Council.

Please contact Mrs Beccy Buddle, Democratic Services Officer (Scrutiny), Tel No: 01480 388008/e-mail Beccy.Buddle@huntingdonshire.gov.uk if you have a general query on any Agenda Item, wish to tender your apologies for absence from the meeting, or would like information on any decision taken by the Committee/Panel.

Specific enquiries with regard to items on the Agenda should be directed towards the Contact Officer.

Members of the public are welcome to attend this meeting as observers except during consideration of confidential or exempt items of business.

Agenda and enclosures can be viewed on the [District Council's website](#).

Emergency Procedure

In the event of the fire alarm being sounded and on the instruction of the Meeting Administrator, all attendees are requested to vacate the building via the closest emergency exit.

This page is intentionally left blank

HUNTINGDONSHIRE DISTRICT COUNCIL

MINUTES of the meeting of the OVERVIEW AND SCRUTINY PANEL (ENVIRONMENT, COMMUNITIES AND PARTNERSHIPS) held in Civic Suite, Pathfinder House, St Mary's Street, Huntingdon PE29 3TN on Thursday, 11 July 2024.

PRESENT: Councillor J E Kerr – Chair.

Councillors T Alban, S Bywater, S J Criswell, N J Hunt, M Kadewere, S R McAdam, S Mokbul, D J Shaw and C H Tevlin.

APOLOGIE): Apologies for absence from the meeting were submitted on behalf of Councillors M A Hassall.

IN ATTENDANCE: Councillors B M Pitt, S L Taylor and S Wakeford.

10. MINUTES

The Minutes of the meeting held on 11th July 2024 were approved as a correct record and signed by the Chair.

11. MEMBERS' INTERESTS

Councillor S J Criswell declared an other registerable interest in Minute 24/15 by virtue of being a Cambridgeshire County Councillor.

Councillor N J Hunt declared an other registerable interest in Minute 24/16 by virtue of being an employee of the National Grid.

12. OVERVIEW AND SCRUTINY WORK PROGRAMME

With the aid of a report by the Democratic Services Officer (Scrutiny) (a copy of which is appended in the Minute Book) the Overview and Scrutiny Work Programme and the current Notice of Key Executive Decisions which had been prepared by the Leader for the period 1st July 2024 to 31st October 2024 were presented to the Panel.

13. CAMBRIDGESHIRE COUNTY COUNCIL HEALTH COMMITTEE

The appointment of Councillor Tevlin as a non-voting co-opted Member to the Cambridgeshire County Council Health Committee and Councillor Kerr as substitute was unanimously agreed.

14. LOCAL AUTHORITY HOUSING FUND ROUND 3

By means of a report by the Regeneration and Housing Delivery Manager (a copy of which was appended in the Minute Book), the Local Authority Housing Fund Round 3 Report was presented to the Panel.

Councillor Shaw expressed his support for the scheme and enquired whether the appropriate volunteer groups had capacity to support these residents. In response to which, the Panel were assured that there was constant communication with volunteer groups who are in place to ensure support is provided.

Following an enquiry from Councillor Alban, it was clarified to the Panel that Temporary Accommodation was transitory short term accommodation and that Permanent Accommodation was a permanent tenancy agreement. It was further clarified that these accommodations were part funded by grants and partly by the Housing Associations, and that Huntingdonshire's investment in the project was limited to Officer time and resource.

In response to a question from Councillor Tevlin, it was confirmed that the plan contained within the report was fully scoped and funded and that as Home Office funding had already been utilised for other parts of the scheme, there was no reason to suggest that this would change with the continuation of the programme.

The Panel heard, in response to a question from Councillor McAdam, that the permanent accommodation properties secured for the scheme would be under ten years old. The Panel further heard that this round of the programme was a two year programme and would be very similar to the first round.

Following a question from Councillor Shaw, the Panel were advised that the Housing Associations had not requested additional funding from the Council to implement this programme but that any such requests would be assessed on a case by case basis.

Whereupon it was

RESOLVED

that the Panel's comments would be communicated to the Cabinet in order for an informed decision to be made on the report recommendations.

15. CIVIL PARKING ENFORCEMENT IN HUNTINGDONSHIRE

By means of a presentation by the Operations Manager – Parking and Market Services (a copy of which was appended in the Minute Book), Civil Parking Enforcement in Huntingdonshire was presented to the Panel.

In response to questions from Councillor Criswell, the Panel were assured that a remedial works package was in progress and that this would be completed by the start of the Enforcement. It was further clarified that this would be funded by the District Council, with a proportionate contribution from the County Council in line with amounts awarded to other District Councils within the County. The Panel heard that the District Council were committed to investing in this area in order to bring it up to scratch but that long term the responsibility for this would remain with the County Council.

Following concerns expressed by Councillor Bywater, the Panel were assured that this was a five year contract and that a review would be undertaken in year four to make an informed decision as to whether to renew the terms or to hand back to the County Council.

The Panel heard, following an enquiry by Councillor Alban, that the District Council had some enforcement powers and that other enforcement would be actioned by Cambridgeshire Constabulary, depending upon the area and type of restrictions.

In response to further questions from Councillor Alban and Councillor Shaw, the Panel were advised that the current maps were in the process of being digitised and that more detail would be provided to the Panel through the democratic process in due course.

Following a question from Councillor Mokbul, the Panel were advised that revenue from on street parking belonged to the County Council but that it was ringfenced to be reinvested in Highways projects.

It was clarified to the Panel, following a question from Councillor Shaw that the District Council were responsible for resident parking permits throughout the district and that there was not a specific business permit.

16. LOCAL AREA ENERGY PLAN

By means of a presentation by the Home Energy Reduction Officer (a copy of which was appended in the Minute Book), the Local Area Energy Plan was presented to the Panel.

Following a question from Councillor Hunt, the Panel heard that the finished document would not have planning status but that it would be a useful tool for planners to help unlock growth in digital connectivity and energy.

In response to an enquiry from Councillor Alban, the Panel heard that communication was ongoing with large organisations within the district, such as the RAF and Hinchingsbrooke Hospital to identify current and future need within the district. The Panel heard that the Council hoped to be an enabler in identifying need to UK Power Networks for delivery. The Panel also heard that the team continued to work with communities on localised schemes, such as the generation of hydro electric power at Little Paxton, and how to best develop these.

It was confirmed, following a query from Councillor Shaw, that the engagement piece of work would be outsourced and that this would run across the county as a broader project. The Panel also heard that community heating systems had been investigated and that these were mainly installed as a retrofit at the current time, however the development of this would be monitored to ensure there is opportunity to be included as a scenario within the plan. It was noted however that as a forward looking piece of work and with a move towards decarbonisation, the current opportunities for these types of system were in conflict with that goal.

Councillor Hunt expressed concern about the Council's ability to influence stakeholders and investors, following which, the Panel were assured that the Council's work would be linked to National Policy and would rely upon that being fed through.

17. GARDEN WASTE SUBSCRIPTION SERVICE UPDATE

By means of a report and presentation by the General Manager for Operations (copies of which were appended in the Minute Book), an update on the Garden Waste Subscription Service was presented to the Panel.

Councillor Bywater praised the hard work undertaken by the teams in implementing the service and requested that information on the additional tonnage to grey bins since the introduction of the service be provided to the Panel as it becomes available. In response to a further question from Councillor Bywater, the Panel heard that take up of Parish based communal bins had been mitigated by the take up of the service by individual residents. The Panel were also advised that the team were looking at multiple approaches for Parishes who wished to take up a communal bin offer and that further communication on this would be fed through to parishes.

Following a concern raised by Councillor Alban, the team would investigate whether an increased tonnage in the grey bins had increased frequency of refuse vehicles to be emptied.

The Panel heard, following an enquiry from Councillor Shaw, in the event of residents moving properties, that the system did not currently match green waste subscriptions with Council Tax records, however this could be done manually by residents contacting Customer Services.

The Panel were assured, following a query by Councillor Mokbul, that all those who had paid for the service would have a collection due to the electronic system even if they had not received their label sticker for the bin itself.

In response to a question from Councillor Hunt, the Panel heard that more details were being developed on a kerbside food waste collection and that the team were currently expecting an implementation date around Spring 2026.

The Panel heard, following a question from Councillor Alban, that although monthly payment options had been explored for the service, the administrative cost of this made them prohibitive.

Following a question from Councillor Tevlin, the Panel heard that only seven parishes had taken up the offer for communal bins.

In response to a question from Councillor Bywater about potential exemptions for ecclesiastical buildings, the Panel heard that this would be investigated and reported back to the Panel in the future.

18. COMMUNITY HEALTH AND WEALTH BUILDING STRATEGY PRINCIPLES

By means of a report and presentation by the Corporate Director (People) (copies of which were appended in the Minute Book), the Community Health and Wealth Building Strategy Principles were presented to the Panel.

In response to comments from Councillor Hunt, the Panel were advised that this Strategy would look to embed the factors within the community which would assist in establishing good mental health. The Panel also heard that the Strategy would be realistic in what the Council could have a direct impact and influence on, with the example being given of a focus on physical activity rather than health which would be lead by partners.

Following a question from Councillor Lowe on the lack of NHS dentists within the district, the Panel were advised that this was an area which had been raised as a concern with local health partners and that the Council would continue to do so.

In response to a question from Councillor Shaw, the Panel heard that local spending would encourage local commercial opportunities. The Strategy would look at ways to help develop pathways to ensure that the correct people were in the correct jobs and that they would be proactive with training and opportunities.

Councillor Mokbul expressed concern about the continued closure of the One Leisure creche facilities being a barrier to customers returning to the facilities post covid. The panel heard that accessibility was essential but that the facilities also needed to be financially sustainable. Councillor Mokbul also observed that there was a stigma around mental health issues within South Asian communities. The Panel heard that the team would continue to develop communications to ensure that they reached as many residents as possible.

Chair

This page is intentionally left blank

NOTICE OF EXECUTIVE KEY DECISIONS INCLUDING THOSE TO BE CONSIDERED IN PRIVATE

Prepared by: Councillor Sarah Conboy, Executive Leader of the Council
Date of Publication: 12 August 2024
For Period: 1 September 2024 to 31 December 2024

Membership of the Cabinet is as follows:-

Councillor Details		Councillor Contact Details
Councillor S J Conboy	Executive Leader of the Council and Executive Councillor for Place	Cloudberry Cottage 9 Earning Street Godmanchester Huntingdon PE29 2JD Tel: 01480 414900 / 07831 807208 E-mail: Sarah.Conboy@huntingdonshire.gov.uk
Councillor L Davenport-Ray	Executive Councillor for Climate, Transformation and Workforce	73 Hogsden Leys St Neots Cambridgeshire PE19 6AD E-mail: Lara.Davenport-Ray@huntingdonshire.gov.uk
Councillor S Ferguson	Executive Councillor for Resident Services and Corporate Performance	9 Anderson Close St Neots Cambridgeshire PE19 6DN Tel: 07525 987460 E-mail: Stephen.Ferguson@huntingdonshire.gov.uk

Page 11 of 88

Agenda Item 3

Councillor J Harvey	Executive Governance Services Councillor for and Democratic	c/o Huntingdonshire District Council Pathfinder House St Mary's Street Huntingdon Cambridgeshire PE29 3TN Tel: 07941 080531 E-mail: Jo.Harvey@huntingdonshire.gov.uk
Councillor B Mickelburgh	Executive Councillor for Finance & Resources	2 Grainger Avenue Godmanchester Huntingdon Cambridgeshire PE29 2JT Tel: 07441 392492 E-mail: Brett.Mickelburgh@huntingdonshire.gov.uk
Councillor B Pitt	Executive Councillor for Communities, Health and Leisure	17 Day Close St Neots Cambridgeshire PE19 6DF Tel: 07703 169273 E-mail: Ben.Pitt@huntingdonshire.gov.uk
Councillor T Sanderson	Deputy Executive Leader and Executive Councillor for Planning	29 Burmoor Close Huntingdon Cambridgeshire PE29 6GE Tel: 01480 436822 E-mail: Tom.Sanderson@huntingdonshire.gov.uk

Councillor S Taylor	Executive Councillor for Parks and Countryside, Waste & Street Scene	66 Wren Walk Eynesbury St Neots Cambridgeshire PE19 2GE Tel: 07858 032076 E-mail: Simone.Taylor@huntingdonshire.gov.uk
Councillor S Wakeford	Executive Councillor for Economy, Regeneration and Housing	4 Croft Close Brampton Huntingdon Cambridgeshire PE28 4TJ Tel: 07762 109210 E-mail: Sam.Wakeford@huntingdonshire.gov.uk

Page 13 of 86

Notice is hereby given of:

- Key decisions that will be taken by the Cabinet (or other decision maker)
- Confidential or exempt executive decisions that will be taken in a meeting from which the public will be excluded (for whole or part).

Notice/agenda together with reports and supporting documents for each meeting will be published at least five working days before the date of the meeting. In order to enquire about the availability of documents and subject to any restrictions on their disclosure, copies may be requested by contacting the Democratic Services Team on 01480 388169 or E-mail Democratic.Services@huntingdonshire.gov.uk.

Agendas may be accessed electronically at the [District Council's website](#).

Formal notice is hereby given under The Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012 that, where indicated part of the meetings listed in this notice will be held in private because the agenda and reports for the meeting will contain confidential or exempt information under Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) and that the public interest in withholding the information outweighs the public interest in disclosing it. See the relevant paragraphs below.

Any person who wishes to make representations to the decision maker about a decision which is to be made or wishes to object to an item being considered in private may do so by emailing Democratic.Services@huntingdonshire.gov.uk or by contacting the Democratic Services Team. If representations are received at least eight working days before the date of the meeting, they will be published with the agenda together with a statement of the District Council's response. Any representations received after this time will be verbally reported and considered at the meeting.

Paragraphs of Part 1 of Schedule 12A to the Local Government (Access to Information) Act 1985 (as amended) (Reason for the report to be considered in private)

1. Information relating to any individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the Financial and Business Affairs of any particular person (including the Authority holding that information)
4. Information relating to any consultations or negotiations or contemplated consultations or negotiations in connection with any labour relations that are arising between the Authority or a Minister of the Crown and employees of or office holders under the Authority
5. Information in respect of which a claim to legal professional privilege could be maintained in legal proceedings
6. Information which reveals that the Authority proposes:-
 - (a) To give under any announcement a notice under or by virtue of which requirements are imposed on a person; or
 - (b) To make an Order or Direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime.

Huntingdonshire District Council
Pathfinder House
St Mary's Street
Huntingdon PE29 3TN.

Page 14 of 86

- Notes:-
- (i) Additions changes from the previous Forward Plan are annotated ***
 - (ii) Part II confidential items which will be considered in private are annotated ## and shown in italic.

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Local Plan: Further Issues and Options	Cabinet	10 Sep 2024		Clara Kerr, Chief Planning Officer Tel: (01480) 388430 Email: clara.kerr@huntingdonshire.gov.uk		Councillor Tom Sanderson Executive Councillor for Planning	Performance and Growth
Local Plan: and Availability Assessments	Cabinet	10 Sep 2024		Clara Kerr, Chief Planning Officer Tel: (01480) 388430 Email: clara.kerr@huntingdonshire.gov.uk		Councillor Tom Sanderson Executive Councillor for Planning	Performance and Growth

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Local Plan Initial Sustainability Appraisal	Cabinet	10 Sep 2024		Clara Kerr, Chief Planning Officer Tel: (01480) 388430 Email: clara.kerr@huntingdonshire.gov.uk		Councillor Tom Sanderson Executive Councillor for Planning	Performance and Growth
Statement of Consultation	Cabinet	10 Sep 2024		Clara Kerr, Chief Planning Officer Tel: (01480) 388430 Email: clara.kerr@huntingdonshire.gov.uk		Councillor Tom Sanderson Executive Councillor for Planning	Performance and Growth

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Huntingdonshire's Priority Landscapes	Cabinet	10 Sep 2024		Nick Massey, Project Manager - Biodiversity for All and Open Spaces Tel: (01480) 388388 Email: nick.massey@huntingdonshire.gov.uk		Councillor Simone Taylor Executive Councillor for Open Spaces, Waste and Street Scene	Environment, Communities and Partnerships
Community Health and Wealth Strategy and Fund***	Cabinet	10 Sep 2024		Oliver Morley, Interim Managing Director Tel: (01480) 388103 Email: oliver.morley@huntingdonshire.gov.uk		Councillor Ben Pitt Executive Councillor for Community, Health and Leisure	Environment, Communities and Partnerships

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Response to Planning Inspectorate for East Park Solar Farm***	Cabinet	10 Sep 2024		Clara Kerr, Chief Planning Officer Tel: (01480) 388430 Email: clara.kerr@huntingdonshire.gov.uk		Councillor Tom Sanderson Executive Councillor for Planning	Performance and Growth
Review of 3C T***	Cabinet	10 Sep 2024		John Taylor, Chief Operating Officer Tel: (01480) 388119 Email: John.taylor@huntingdonshire.gov.uk		Councillor Lara Davenport-Ray Executive Councillor for Climate, Transformation and Workforce	Performance and Growth

Page 182 of 86

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Market Towns Autumn Update	Cabinet	15 Oct 2024		Pamela Scott, Regeneration and Housing Delivery Manager Tel: (01480) 388486 Email: pamela.scott@huntingdonshire.gov.uk		Councillor Sam Wakeford Executive Councillor for Jobs, Economy and Housing	Performance and Growth
One Leisure PV Solar Installs	Cabinet	15 Oct 2024		Neil Sloper, Assistant Director Strategic Insights and Delivery Tel: (01480) 388635 Email: neil.sloper@huntingdonshire.gov.uk		Councillor Lara Davenport-Ray Executive Councillor for Climate, Transformation and Workforce	Environment, Communities and Partnerships

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
HDC Energy Statement ^{***}	Cabinet	15 Oct 2024		Helen Lack, Development Manager Tel: (01480) 388658 Email: helen.lack@huntingdonshire.gov.uk		Councillor Lara Davenport-Ray Executive Councillor for Climate, Transformation and Workforce	Environment, Communities and Partnerships
Council Tax Support 2025/26 ^{***}	Cabinet	12 Nov 2024		Katie Kelly, Revenue and Benefits Manager Tel: (01480) 38151 Email: katie.kelly@huntingdonshire.gov.uk		Councillor Stephen Ferguson Executive Councillor for Resident Services and Corporate Performance	Environment, Communities and Partnerships

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Council Tax Premiums***	Cabinet	12 Nov 2024		Katie Kelly, Revenue and Benefits Manager Tel: (01480) 38151 Email: katie.kelly@huntingdonshire.gov.uk		Councillor Stephen Ferguson Executive Councillor for Resident Services and Corporate Performance	Environment, Communities and Partnerships
Infrastructure Funding Statement***	Cabinet	10 Dec 2024		Claire Burton, Implementation Team Leader Tel: (01480) 388274 Email: Claire.burton@huntingdonshire.gov.uk		Councillor Tom Sanderson Executive Councillor for Planning	Performance and Growth

Subject/Matter for Decision	Decision/ recommendation to be made by	Date decision to be taken	Documents Available	How relevant Officer can be contacted	Reasons for the report to be considered in private (paragraph no.)	Relevant Executive Councillor	Relevant Overview & Scrutiny Panel
Affordable Housing Delivery***	Cabinet	10 Dec 2024		Pamela Scott, Regeneration and Housing Delivery Manager Tel: (01480) 388486 Email: pamela.scott@huntingdonshire.gov.uk		Councillor Sam Wakeford Executive Councillor for Jobs, Economy and Housing	Performance and Growth

Overview and Scrutiny Work Programme 2024-25

Performance and Growth Agenda Items			
Meeting Date	Pre-Scrutiny	Scrutiny Review	Task and Finish Groups Working Groups
4 th September 2024	<ul style="list-style-type: none"> • Local Plan: Further Issues and Options • Local Plan: Land Availability Assessments • Local Plan: Initial Sustainability Appraisal • Review of 3C ICT 	<ul style="list-style-type: none"> • Corporate Performance 2024/25 Quarter 1 Report • Finance Performance 2024/25 Quarter 1 Report • Lincs and Fens Reservoir Update 	
2 nd October 2024	<ul style="list-style-type: none"> • Market Towns Programme – Autumn Update 	<ul style="list-style-type: none"> • LGA Peer Challenge – Action Plan 	
5 th November 2024		<ul style="list-style-type: none"> • Corporate Performance 2024/25 Quarter 2 Report • Finance Performance 2024/25 Quarter 2 Report • Treasury Management 6 Month Performance Review 	
Unscheduled/Pending Further Details			

Environment, Communities and Partnerships Agenda Items

Meeting Date	Pre-Scrutiny	Scrutiny Review	Task and Finish Groups Working Groups
5 th September 2024	<ul style="list-style-type: none"> Community Health and Wealth Building Strategy 	<ul style="list-style-type: none"> Priority One Delivery Update Quarter 1 	
3 rd October 2024	<ul style="list-style-type: none"> HDC Energy Strategy Delivery of Healthy Open Spaces Strategy Huntingdonshire's Priority Landscapes One Leisure PV Solar Installs 	<ul style="list-style-type: none"> BioDiversity Skills In Huntingdonshire Changing Places Closure Report Bio4All Update Climate Adaption Report Annual Parks and Countryside Delivery Report HCP Update 	<ul style="list-style-type: none">
6 th November 2024	<ul style="list-style-type: none"> Council Tax Support 2025/26 Council Tax Premiums 	<ul style="list-style-type: none"> Priority One Delivery Update Quarter 2 Accessibility of Public Open Spaces 	<ul style="list-style-type: none">
Unscheduled/ Pending Further Details		<ul style="list-style-type: none"> Local Lettings Plan SEUK Update 	<ul style="list-style-type: none">

Task and Finish Groups

Performance and Growth

Review of External Appointments to Outside Organisations
Membership: Cllrs S Cawley, S J Corney, I D Gardener and S A Howell
Progress: Summer 2022: Terms of Reference have been established. Questionnaire has been sent to all relevant boards and organisations. Regular meetings are established from September. September 2022: Evidence and information gathering underway. November 2022: Information gathering completed. February 2023: Report presented to O&S Panel and Cabinet March 2023: Cabinet response to the report received by the Panel. July 2023: Communication to be sent to all Councillors who are representatives on outside organisations to advise the new reporting progress. January 2024: Group met to discuss progress and anticipated plan to move forward. Next steps: Regularly review and monitor implementation of recommendations.

Environment, Communities and Partnerships

Climate Working Group

Members: Cllrs T D Alban, J Kerr, C Lowe and D Shaw

Lead Officer: Neil Sloper

Progress:

November 2022: Initial Meetings held to establish Terms of Reference for the group.

April 2023: Regular meetings established. Evidence and information gathering to be progressed.

Group to be involved in the Electric Vehicle Charging Strategy Development.

January 2024: Meetings held to discuss proposed work plan for the group and to discuss HVO Fuels project

Next Steps: Meetings to be scheduled to allow involvement in proposed works.

Disabled Facilities Grants Group

Members: I P Taylor, B Banks, C Tevlin and C Lowe

Lead Officer: Claudia Deeth

Progress:

February 2024: Councillors invited to express their interest in being involved with the project.

August 2024: initial meeting held and scope of project discussed

Next Steps: Further meetings to be scheduled to establish Terms of Reference and timeline for the group.

**Public
Key Decision - Yes**

HUNTINGDONSHIRE DISTRICT COUNCIL

Title/Subject Matter: Community Health and Wealth Building Strategy and Delivery Fund

Meeting/Date: 5th September 2024 Overview & Scrutiny (Environment, Communities and Partnerships)

Executive Portfolio: Executive Councillor for Community, Health and Leisure

Report by: Corporate Director (People)

Ward(s) affected: All

RECOMMENDATION

The Panel is invited to comment on the Community Health and Wealth Building Strategy and Delivery Fund as contained within the report and appendices attached.

This page is intentionally left blank

**Public
Key Decision - No**

HUNTINGDONSHIRE DISTRICT COUNCIL

Title/Subject Matter: Community Health and Wealth Building Strategy and Delivery Fund

Meeting/Date: Overview & Scrutiny – 5th September 2024
Cabinet – 10th September 2024

Executive Portfolio: Cllr Ben Pitt

Report by: Oliver Morley, Corporate Director (People)

Ward(s) affected: All

Executive Summary:

In July 2024, a set of principles for a proposed Community Health and Wealth Building (CHWB) Strategy were brought to Overview and Scrutiny for input. These principles and the strategy brought today were designed to practically support the Health Embedded, Inclusive Economy and Pride in Place journeys in the Huntingdonshire Futures Place Strategy, support the objectives within our Corporate Plan, and clearly signal to partners how we wish to work collaboratively with them to support the Place Strategy objectives. This in turn built on the areas current Community Strategy approved in October 2021.

Since that meeting, more work has taken place to continue to consult with a range of strategic partners and co-production sessions undertaken with members of the community testing the approach and the three proposed objectives of the work. Namely:

- To improve physical and mental health via supporting an increase in **physical activity**
- To support economic resilience via a focus on **employment and skills** and barriers to this.
- To support **social connection** and sense of community.

Feedback from the Community has been positive, with energy and commitment being shown by residents who worked together to develop proposals to improve outcomes locally. Attendees at the sessions have supported the overall approach proposed, and community members came together with public sector partners to begin to develop a suite of possible activities that could deliver against the objectives of the Strategy. There is a commitment from HDC to continue this co-production aspect of the work, with additional meetings scheduled for September, and more under development for October and beyond.

The feedback from Members at the Scrutiny session in July, input from strategic partners and critically the feedback from the community co-production sessions has informed the proposed Community Health and Wealth Building Strategy, and supporting Action Plan which is brought in front of you today.

The Health and Wealth Building Strategy has at its heart a focus on how HDC can maximise its contribution to local quality of life, by supporting economic resilience, social connection, and physical activity. Firstly, by ensuring we make active choices around how we operate as a business, and the decisions we make on matters like what we buy, and who we buy it from, who we employ, and how we use our assets. Secondly, and perhaps more significantly by laying out how the Council will engage and work with residents, to understand how community outcomes could be best delivered, and by working with the community to support projects and deliver on initiatives that will make these outcomes a reality.

This strategy will bring about a significant change, a transformation, in how we work to deliver outcomes, with and for the community. Placing community voices, and the principles of enable and influence at the heart of how we work. For this to be more than talk, there needs to be both a clear action plan and appropriate resource to deliver this. That is why the scheme is supported by a proposed Community Health and Wealth Delivery Fund.

Members are being asked to approve the creation of a Community Health and Wealth Delivery Fund of £750,000 for use over an initial three-year period. This fund has been enabled by a number of factors, but most critically higher than forecast interest on our treasury balances over the current year, and significantly higher than anticipated resident take-up in year one of the garden subscription service. Something we forecast continuing in year two of operation. Given the temporary nature of this benefit there is a strong will to ensure these surpluses are made available to benefit local residents, and to ensure the same residents are able to play a key part in directing their use. With the intent that this money is used to support longer term enduring benefits for our residents and the area as a whole.

Central to this fund will be open governance and transparent reporting of both spend and impact. Subject to approval of the creation of the fund, a detailed paper outlining the mechanics of operation will be brought back to scrutiny for review. This will build on the principles presented here, and include detailed proposals around how we ensure broad governance across our Membership and with partners.

Recommendation(s):

It is recommended that the Committee:

1. Comment on and support the proposed Community Health and Wealth Building Strategy
2. Comment on and support the creation of a Community Health and Wealth Delivery Fund to support the delivery of the Community Health and Wealth Building Strategy. Subject to approval of a detailed proposal on the detailed operation of the Fund.

3. Comment on and support the continued community engagement and co-production activity to inform the delivery of the strategy.

1. PURPOSE OF THE REPORT

- 1.1 This report seeks feedback and support from members on the proposed Community Health and Wealth Building (CHWB) Strategy, and the creation of a supporting Community Health and Wealth Delivery Fund, as well seeking support for of an enduring programme of “Community co-production” to support the delivery of this.

2. BACKGROUND TO THIS WORK

- 2.1 The first priority in HDC’s Corporate Plan is to improve the quality of life for local people. Our residents benefit from many services, that we and other organisations deliver, but ultimately their overall quality of life will be driven by factors beyond the control of any single organisation. The Community Health and Wealth Strategy seeks to provide concerted focus to working with communities to maximise the contribution HDC makes to our resident’s quality of life, through what we do, how we work, and how we use our influence with partners to do the same.
- 2.2 Our previous Community Strategy - Huntingdonshire’s 2021 Community Strategy – Transition Plan 2021 to 2023, was built on significant engagement with the public during Covid and beyond, where the Council spoke personally to 1 in 6 households in the area, and reviewed evidence of what solutions work, and what residents wanted. This input confirmed that prevention is better than cure, the role of good employment as primary to resident and household success and saw the Council make commitments to seek to join up public service delivery where opportunities to support positive outcomes exist.
- 2.3 A set of principles were brought to members for comment in July 2024. Since that meeting, more work has taken place to continue to consult with a range of strategic partners and co-production sessions undertaken with members of the community testing the approach and the three proposed objectives of the work. We have received broad support for the principles, which have informed the strategy brought before you today.

3. PROPOSED APPROACH

- 3.1 For the reasons in the original principles paper in July, it is proposed that the CHWB Strategy focus on three key objectives, all of which are closely linked to the individual characteristics and circumstances which were shown (by the office of national statistics) to have the largest contribution to adults’ average ratings of life satisfaction:
- self-reported health (large contribution)
 - marital status (large contribution)
 - employment status (moderate contribution)i”
- 3.2 The proposed objectives of the strategy are as follows:
- To improve physical and mental health via supporting an increase in physical activity
 - To support social connection and sense of community.
 - To support economic resilience via a focus on employment and skills and barriers to this.
- 3.3 To ensure the Council maximizes our contribution to these objectives it is proposed that we adopt in the strategy a model known as “Community Wealth Building”. This approach builds on a well-established model focusing on the role of “anchor institutions”, and their role in

supporting positive outcomes for communities. Community Wealth Building is a model developed by the Centre for Local Economic Strategies (CLES), which has at its heart a recognition that the decisions that large organisations make in conducting their business have the potential to make significant contributions to local social, economic and environmental success. The model contains five “pillars”

- Fair employment and just labour markets
- Progressive procurement of goods and services
- Socially productive use of land and property
- Plural ownership of the economy
- Making financial power work for local places

These pillars supported by underlying best practice and frameworks, enable public sector agencies to consider how their approach to procurement, investment, employment practices, and their use of land can further local social outcomes.

3.4 Part of the reason for an approach like this, is the momentum that already exists across local partners, and the close alignment with local shared objectives. Figure 1 identifies opportunities in the area, and work already underway, that link neatly to the community wealth building pillars. There is no desire or intent to pursue everything all at once, but to measured view across opportunities and to progress with those where the opportunity is greatest, and the appetite strongest.

Figure 1

CWB Pillar	What we already have planned	Challenges in the public sector system	Opportunities for us and our residents	Why would a Hunts resident care?	What would we need to do?
Progressive procurement of goods and services	1. Social value policy review	How to deliver community outcomes with limited capacity	7% of HDC spend is within Hunts. Could generate £XXm of local contribution.	Jobs for local residents.	4. Invest in progressive procurement and work with partners.
Socially productive use of land and estate	OPE Development of housing	Housing availability	3. Rebuild of H'brook Hospital A428, EWR.	Housing supply More pleasant place	6. Enhanced land holding review and approach.
Fair employment and just labour markets	Apprentices 1. Continue toward employer of choice	NHS workforce strategy. Extensive use of locums. Social care workforce Food waste work	Linking of local jobs to residents who will benefit A428, EWR build. Leisure build.	More local jobs. Delivered by local people.	5. Develop employment pathways with partners for our residents.
Making financial power work for local places	1. CIS review & CIL refresh	Inequality and housing affordability	CIS reserve and partner investment approaches & local pension fund		6. Influence investment of local Pension & inv funds
Plural ownership of the economy		CCC are pursuing in social care	Support of CIC's and Co-ops		

3.5 Maximising how our own policies contribute to local social outcomes is a step entirely within our own control. Within this local procurement spend, and ensuring the principles included within our new social value policy support local outcomes, is perhaps the biggest contribution that we can make to local employment in the way that we conduct our day-to-day business as a council. This will be combined with continued focus and delivery of our workforce strategy. Increasing the local spend where it makes financial sense to do so, will support local employment, and local tax receipts. Partners are exploring similar approaches and are keen to explore this further with us. Cambridge City Council are already taking this approach. Proposals for how we will pursue this are captured in the CHWB Strategy action plan.

- 3.6 The strategy in front of you today seeks to place outcomes for residents at the heart of the strategy. Any projects that are developed in response therefore need to have a good understanding of the needs, desires and challenges that those residents have, and how any solutions could best support these. In many places this may not see us “do” much, rather it may be about “enabling” and “influencing” to join up activity and create smooth pathways for residents.
- 3.7 Over the summer 3 community co-production sessions were organized and recruited to, with excellent support from local members across the chamber. Despite good interest and take up, we struggled to secure attendance for a Saturday morning session. Something which has informed our planning for future sessions. Initial feedback from the community co-production sessions, welcomed the approach, and supported the key objectives of the strategy. Identifying numerous practical areas where Community Health and Wealth outcomes could be more effectively supported. Link communities and local employers. Some areas of work developed by the groups included the development of Local talent pathways and improved skills offer for young people, older people offering technical and construction training to young people in empty retail units and Cross generational mentoring and ideas for community board game cafes for isolated young people.
- 3.8 Additional sessions are scheduled for September and more focussed events are being planned for October, to ensure we hear from more targeted groups that we have not yet heard from. The next step will be to drill down into specific areas of work with those who are interested in shaping more detailed plans.

4. COMMUNITY HEALTH AND WEALTH DELIVERY FUND

- 4.1 The Corporate Peer Challenge was clear on its recommendation that the Council clarifies its position with regard to transformation and appropriately resources the delivery of the Huntingdonshire Futures Strategy. It is therefore only appropriate that an ambitious strategy such as this comes with a supporting delivery budget. It is proposed to create a £750,000 fund, for use over the next three years to support the delivery of the objectives in the CHWB strategy.
- 4.2 The primary source of the initial funding for the scheme is higher than forecast income, firstly interest on our treasury balances over the current year, and significantly higher than anticipated resident take-up in year one of the garden subscription service, something we forecast continuing in year two of operation. Given the temporary nature of this surplus there is a strong will to ensure these surpluses are made available to benefit local residents, and to ensure they are able to play a key part in directing their use. With the intent that this money is used to support longer term enduring benefits for our residents and the area as a whole.
- 4.3 The operation of the fund will follow the principles of a sovereign wealth fund, whereby one-off windfall income is treated as exceptional and is invested for the longer-term benefit of the residents who live there, aiming at supporting recurring benefits and (ideally) a replenishing fund. Partners will be encouraged to support and make use of the fund to embed a holistic approach to social success, and to support cross partner working. This will be shaped by ongoing community co-production. It offers the opportunity to support early intervention and prevention work, which is a core duty of the Integrated Care System.
- 4.4 The fund will be available to support activity that can support the objectives of the strategy, a detailed policy will be brought back to members, but it is anticipated that most funding would fall into one of the following three categories.
- a. Grant giving – with clear criteria and reporting expectations to show impact.
(Immediate term)

- b. Subject matter expertise resourcing and capacity – commissioning work, buying services, or recruiting staff to support the delivery of the programme of work, again with delivery measures in place. (Short-medium term)
- c. Project delivery – universal or match funding, with formal project governance supporting delivery against outcome measured. (Medium-Longer term)

Key to the successful operation of the scheme is openness and transparency on both operation and impact of the funding. It is proposed that the governance of the scheme encompasses local political balance, but also representatives from stakeholders and the community.

5. LINK TO THE CORPORATE PLAN, STRATEGIC PRIORITIES AND/OR CORPORATE OBJECTIVES

- 5.1 This Strategy and supporting fund directly contribute to Priority 1 of the Corporate Plan with its objective of Improving Quality of Life for local people, as well as Priority 2: Creating a better Huntingdonshire for future generations, due to its focus on employment opportunities and skills.

6. LEGAL IMPLICATIONS

7. RESOURCE IMPLICATIONS

- 7.1 The funding for the Community Health and Wealth Delivery Fund will come from exceptional income above budget expectation and used to support the delivery of the strategy over an extended period.

8. ENVIRONMENT AND CLIMATE CHANGE IMPLICATIONS

9. LIST OF APPENDICES INCLUDED

Appendix 1 – [Community Health and Wealth Building Strategy](#)

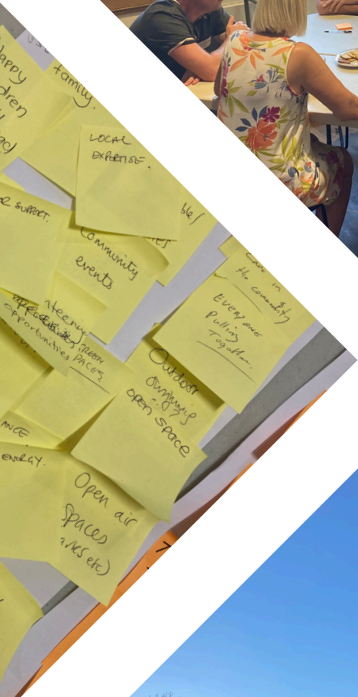
Appendix 2 – [Community Health and Wealth Delivery Fund](#)

ⁱ [Personal well-being in the UK - Office for National Statistics \(ons.gov.uk\)](#)

CONTACT OFFICER

Name/Job Title: Oliver Morley – Corporate Director (People)
Email: oliver.morley@huntingdonshire.gov.uk

This page is intentionally left blank



COMMUNITY, HEALTH AND WEALTH BUILDING STRATEGY

Introduction

Why does this document exist?

The first priority in Huntingdonshire District Council's (HDC) Corporate Plan is to improve the quality of life for local people. Our residents benefit from many services, that we and other organisations deliver, but ultimately their overall quality of life will be driven by factors beyond the control of any single organisation.

The Office of National Statistics are clear what the data shows:

“After controlling for a range of factors, the following individual characteristics and circumstances were shown to have the largest contribution to adults' average ratings of life satisfaction:

- self-reported health (large contribution)
- marital status (large contribution)
- employment status (moderate contribution)[i]”

This strategy outlines how we as an organisation will work to deliver against these objectives through the way we work with partners and how we deliver our core business. We embrace the principles of Community Wealth Building, which set out practical ways to ensure that the way public sector organisations operate directly benefits local people. We also acknowledge that the factors that create community wealth also support community health. This will play a key part in supporting the delivery of Huntingdonshire's Futures Strategy, the Corporate Plan and the Integrated Care System's requirements to work preventatively to improve health.

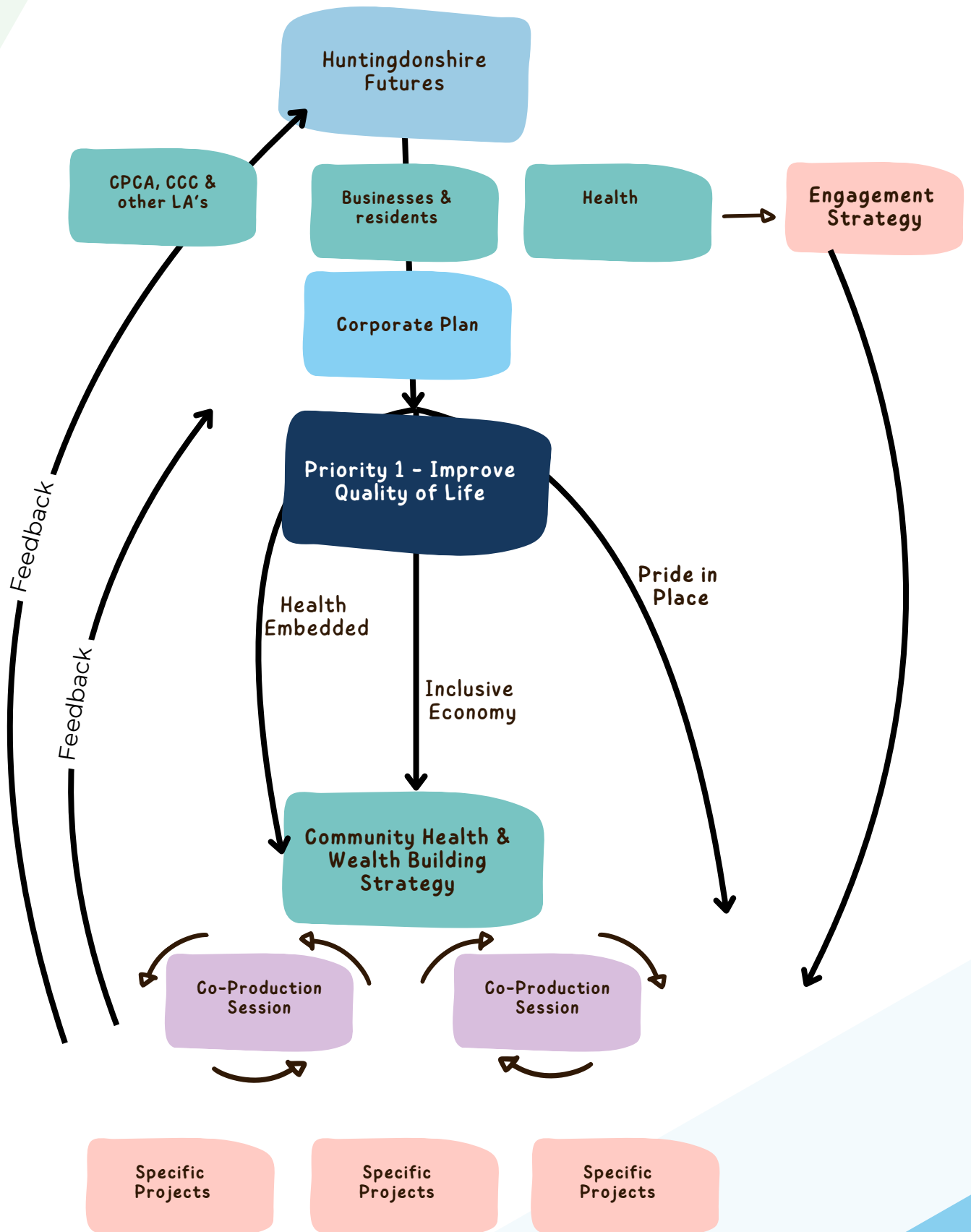
Why this work is important

Good employment, having friends and being socially connected, being healthy and physically active are all proven to improve lives. The evidence shows that these factors contribute to quality of life for our residents and positively reinforce each other. The more you earn the longer you live.[ii] The more active you are, the happier you will be, and the less likely you are to suffer from low mood[iii]. People who have a wide network of friends, are happier and more independent, are less likely to need help from the state.

As a Council we work hard to create the conditions for Huntingdonshire residents to lead fulfilling, healthy lives. Supporting business investment and job creation. Sponsoring skills projects which link residents with these jobs. Running leisure centres and parks and providing outreach activities in communities to support physical activity. Providing financial support and income maximisation services for our residents and doing lots of this in partnership with the community.

There are financial limitations to what any organisation can do, and we recognise that most people do not understand public sector structures. There are also organisations, public, private and voluntary, that want to help and who welcome a partnership approach to improving their community impact. This document is designed to be clear on what we are trying to achieve for our communities and how we are trying to do it, to streamline and turbocharge our combined efforts for our local population.

How Community Wealth Building supports our existing strategies



Why is health so prominent? There are a few key reasons.

1. Quality of life is an inexact term. Good health and the years spent in good health are widely recognised as central to it.
2. Due to the financial costs involved in caring for people with long term poor health.
3. Health colleagues produce most of the key evidence bases on what contributes to good quality of life. The more you earn the longer you live as an example. Given the demographics of the country and the proportion of public revenues spent on health and care, it is likely that prevention will become a much more significant in the future where it can evidence impact.

Why is this relevant to Huntingdonshire?

Huntingdonshire is a large (900 square kilometres), predominantly rural and affluent area. With an estimated 180,800 residents, the population has grown significantly over recent decades (up by 47% since 1981).

In addition, the district has an ageing population with 36,500 residents aged 65 plus, up by 33% since 2011. The over 75 population is due to double in the next twenty years. More people are now living alone, with the number of one person households up by 22% since 2011. 28% of all occupied households are now one-person households.

Qualification levels for Huntingdonshire residents are broadly in line with national averages. However, they are much lower than neighbouring areas, potentially impacting our resident's ability to compete in the regional jobs markets.

The challenges of an aging population, increasingly living alone in a large rural area, with restricted public transport, or the need to support residents to up-skill and support their overall quality of life, are complex and require action by residents themselves, and local partners – commercial, public and community. This document lays out how we in partnership are intending to respond to these challenges.

Our [contextual measures dashboard](#) shows how Huntingdonshire as an area performs in relation to a number of key outcome measures, and highlights a number of areas for focus. The percentage of overweight adults in the area (69.2%), is above the national average (64%) (which we had been below in 2015/16), with weight a key contributor to poor health. Sports England data on the % of people who are “active”, puts us below the national average, and toward the bottom of a table of comparable authorities. We are also higher than the national average in terms of inequality in life expectancy at birth, and again compare unfavourably to similar areas. Gross disposable household income is lower than the national average, and places us in the bottom half of a league table with others. Our further education and skills achievement rates are similar, something replicated in children's education performance. Happiness in the district is currently below the national average, having fluctuated above and below the national average over recent years, but again placing us in the lower reaches of tables with comparable councils.

We recognise the importance of these factors to the quality of life for our residents and the success of Huntingdonshire as an area. This strategy lays out how we will take proactive steps to contribute to their improvement.

What are we seeking to achieve through this work?

This strategy aims to improve the quality of life for local people by focussing on three themes:

- To improve physical and mental health via supporting an increase in physical activity
- To support economic resilience via a focus on employment and skills and barriers to this.
- To support social connection and sense of community.

Limiting to these areas gives a clear direction to the strategy, supporting measurable outcomes and buy in from strategic partners whilst delivering on the commitments made in the Huntingdonshire Futures strategy.

Community Health and Wealth Building Objective	Huntingdonshire Futures Journey	Resident Outcome supported
Economic Success	<ul style="list-style-type: none"> • Inclusive Economy 	<ul style="list-style-type: none"> • Life expectancy • QoL & happiness
Physical activity	<ul style="list-style-type: none"> • Health Embedded 	<ul style="list-style-type: none"> • QoL & happiness • Work readiness • Physical and mental health
Social Connection	<ul style="list-style-type: none"> • Pride in Place 	<ul style="list-style-type: none"> • Better places better lives • QoL & happiness

How will this be delivered?

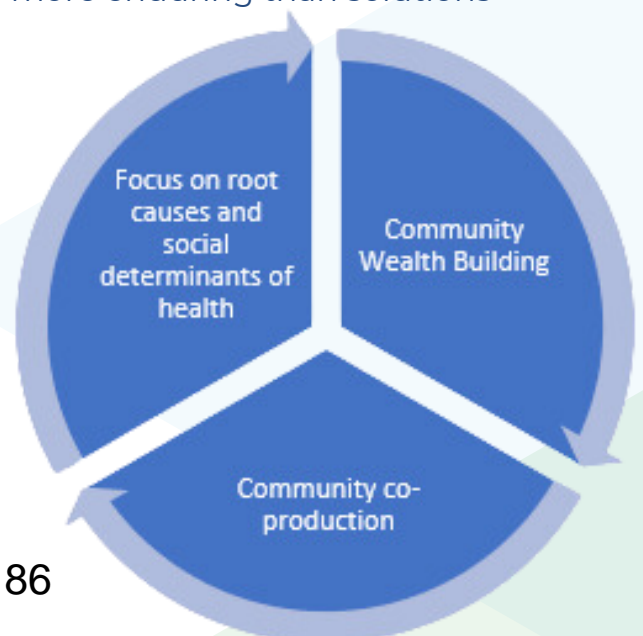
We already undertake lots of activity that supports good outcomes for our residents. This strategy outlines what more we will do to enhance this work.

- 1.** We will adopt a Community Wealth Building model, which will maximise social benefits – local employment, housing supply, and social connection. These are driven through the decisions we make, and what we do in running our organisations, such as how we recruit and what we buy. We will encourage our partners to do the same.
- 2.** A continued focus on prevention, root causes and social determinants of health, via employment and skills, physical activity and social connection. In line with our commitment under the Integrated Care Act, seeking to join up this activity with partners in a way that makes sense for residents.

Our Council has long adopted a partnership approach to improving lives for residents. We have a track record of working with partners, particularly in the community sector, to create sustainable upstream interventions that create the conditions for success and reduce the risk of damaging crises. Delivering services designed around the user, not the provider.

This strategy builds on the foundations of Huntingdonshire's previous [community strategy](#), working in partnership with a focus on root causes and social determinants, creating the building blocks that support great outcomes.

- 3.** Community co-production. The final essential element of this strategy is active working with our residents. Whilst the outcomes we are trying to achieve may be clear, transferring this policy into action with residents is often the most challenging part. We believe that by involving residents in the decision-making process, we are more likely to identify and support activity that creates the conditions for our residents and communities to succeed. This role of influencing and enabling will see our council work in partnership with communities and seek input from residents in the form of a programme of community co-production. Our experience has shown us that co-produced solutions are both more impactful, and more enduring than solutions delivered in isolation



What will success look like for our residents? [iv]

The data above, and national research indicates where opportunities exist to improve outcomes for Huntingdonshire residents.

The objectives we have set are evidence based, as the ones most likely to improve outcomes for residents. If successful, these should support:

- Increased employment and income
- Improved physical and mental health
- Reduced isolation Increased pride of place
- Overall increase happiness and quality of life.

Community co-production

Engagement with the community will be key to understanding how we support great outcomes for residents. We are committed to hearing from the lived experience of our residents, and to ensure residents shape the operation and delivery of the strategy.

Initial feedback from the community co-production sessions held in August 2024, welcomed the approach, and supported the key objectives of the strategy. Identifying numerous practical areas where Community Health and Wealth outcomes could be more effectively supported.

Hunts Futures Journey	Community Health & Wealth Priority	Community Co-production session feedback	What came out of Community Co-production sessions?	Outcome
Inclusive economy	Economy and Skills	<ul style="list-style-type: none"> • Our High Streets drive social connection and wellbeing not just retail • Create community to business links 	<ul style="list-style-type: none"> • Link communities and local employers • Local talent pathways and improved skills offer for young people • Enhanced work experience placements • Make community use of empty units • Skills exchanges • Revitalise technical training 	<ul style="list-style-type: none"> • Increase employment • Improve Mental Health • Increase GVA
Health Embedded	Physical activity	<ul style="list-style-type: none"> • Address access issues • Recognition of need for prevention 	<ul style="list-style-type: none"> • Support sports clubs to expand • Maximise potential of One Leisure • Support physical activity campaigns • Promote use of off-road routes 	<ul style="list-style-type: none"> • Increase physical activity and health • Increase social connection
Pride in Place	Social Connection	<ul style="list-style-type: none"> • Area is a nice place to live • Tackling isolation for young people • Some highways schemes a barrier to active travel 	<ul style="list-style-type: none"> • Cross generation mentoring • A single tool to tailor activities to residents • Transport support for remote communities • Support such as community board game cafes for isolated young people 	<ul style="list-style-type: none"> • Improved mental health • Improved social connection • Reduced community safety concerns

Other anticipated benefits

We will track delivery of activity with an intention of:

Increasing the number of public sector vacancies filled by local people

- The creation of more local recruitment pathways for Huntingdonshire residents
- Increase in apprenticeships and public sector job opportunities for young people

They will see an increase in the proportion of the council's funds spent with local businesses and supporting more local jobs.

- More local spend, supporting more jobs.
- Encouraging local capital investment for social benefit, through investment in employment sites, creation of additional housing, and other community projects.
- Influencing partners to do the same.

They will see more services delivered in a way that makes sense to residents

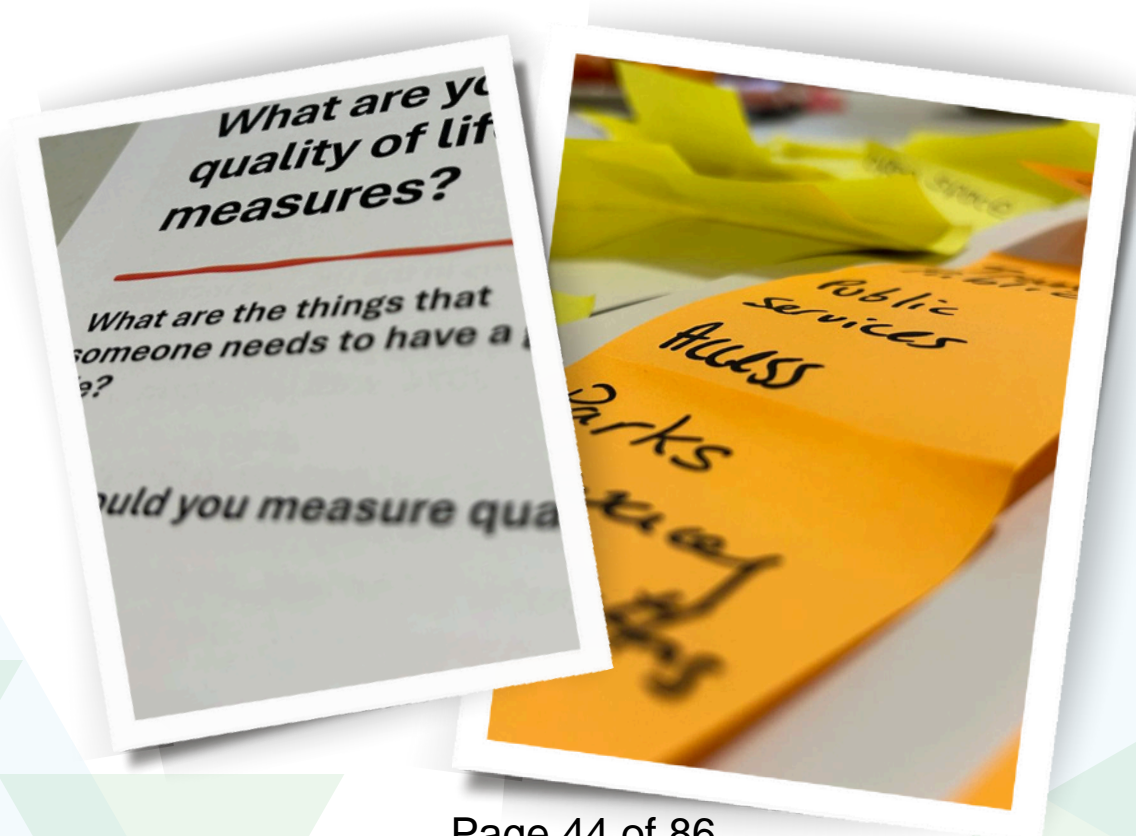
- Common sense service delivery
- More integrated services, with a single front door, which do not require separate application processes

They will see improved quality of life

- This approach recognises that good quality of life is shaped by a range of factors[v]. Whilst no place or organisation can guarantee quality of life, the factors that contribute are relatively well known, and these conditions can be nurtured.

They will see openness and transparency

- They will be part of the process and we will seek feedback and will report quarterly on progress in public meetings.



Action Plan - How will we do this?

1. We will make active efforts to deliver local economic, social and wider benefits.

We will encourage our partners to do the same. This includes:

- To pursue progressive procurement – seeking to maximise local spend and the employment and wider benefits that flow from this
- To continue to move toward being a real living wage employer.
- To develop employment pathways for our residents into jobs with local major employers
 - To support the creation of more apprenticeship and local training programmes, and to work with partners to invest in and co-create solutions, such as the REED Enviro project.
- To maximise our use of land in ways that contributes to outcomes for residents, through supporting housing, employment and other benefits.
 - To play an active part in the £3/4 Billion investment in Huntingdonshire that is the re-build of Hinchingbrooke hospital to maximise local benefit.

2. We will develop and formalise a Community Health and Wealth Delivery Fund, to resource the delivery of this Strategy.

3. We will undertake an audit of all procurement spend, which will inform a refresh of the social value policy to ensure we maximise our contribution to the strategy objectives.

4. We will run a programme of community co-production sessions, engaging the community on how best to address the objectives of the strategy. These sessions will seek to be demographically balanced, listen to our residents and community groups, and ensure their feedback informs what we do and the way it is done.

- We will run focussed targeted sessions with specific demographic groups where issues and opportunities are identified.

5. We will work to proactively create pathways for residents to find enhanced employment opportunities. Skills, education, training and supply chain engagement programmes will become normal for large projects.

6. We will align the work we do with partners wherever sensible to do so, as we have with the co-location of CAB alongside Council teams to ensure we are delivering consistent and holistic support for residents.

7. We will support and encourage direct community activity wherever possible. Encouraging local communities, who are best placed to understand residents' needs, to deliver activities that do this. We will proactively funnel funding to support community efforts which boost community connection and other beneficial outcomes.

8. We will reach out to those who will benefit most, to offer these solutions in a way that makes them easy to access. We will reduce the barriers between different organisations and encourage other organisations who contact our residents to do the same.

9. We will leverage our role as a convener and trusted partner to form new relationships which can deliver the outcomes of this strategy

10. We will maximise the use of our levers at all levels of Government to secure inward investment and support others to secure investments

11. We will consciously encourage those we work and engage with to adopt these principles, and advocate to wider audiences.



Appendix 1 – What is Community Wealth Building?

The Centre for Local Economic Success (CLES) define Community Wealth Building as follows:

“Community Wealth Building is a progressive approach to economics and economic development.

It seeks to change the way that our economies have come to function by aiming to retain more wealth and opportunity for the benefit of local people.

Community wealth building achieves its aims by harnessing the economic and social power of locally rooted institutions. These are commonly referred to as anchor institutions. Typically, this means local councils, health boards, universities, colleges and housing associations, and potentially, the private sector too.” [vi]

Community Wealth building has five principles: [vii]

1. Plural ownership of the economy.
2. Making financial power work for local places.
3. Fair employment and just labour markets.
4. Progressive procurement of goods and services.
5. Socially productive use of land and property.

These areas of focus seek to increase the local social benefit that public sector institutions have when they make decisions about how they operate. Encouraging more money that public sector institutions spend to be retained locally, and to ensure that other decisions influence the social determinants that will increase quality of life and reduce demand in the future.

Information



Preston – developing an anchor approach



- Increased total spend by anchors
- £70m more for city economy
- £200m more for regional economy
- Created 1,600 more jobs
- 4,000 more people being paid the real living wage
- Food co-op and tech co-ops supported by anchors
- Using local pension funds to invest in local area
- Local at municipal energy
- Preston has moved up deprivation index
- Most improved place to live in UK

Part of the reason for an approach like this, is the momentum that already exists across local partners, and the close alignment with local shared objectives. Figure 4 identifies opportunities in the area, and work already underway, that link neatly to the community wealth building pillars. There is no desire or intent to pursue everything all at once, but to measured view across opportunities and to progress with those where the opportunity is greatest, and the appetite strongest.

CWB Pillar	What we already have planned	Challenges in the public sector system	Opportunities for us and our residents	Why would a Hunts resident care?	What would we need to do?
Progressive procurement of goods and services	1. Social value policy review	How to deliver community outcomes with limited capacity	7% of HDC spend is within Hunts. Could generate £XXm of local contribution.	Jobs for local residents.	4. Invest in progressive procurement and work with partners.
Socially productive use of land and estate	OPE Development of housing	Housing availability	3. Rebuild of H'brook Hospital A428, EWR.	Housing supply More pleasant place	6. Enhanced land holding review and approach.
Fair employment and just labour markets	Apprentices 1. Continue toward employer of choice	NHS workforce strategy. Extensive use of locums. Social care workforce Food waste work	Linking of local jobs to residents who will benefit A428, EWR build. Leisure build.	More local jobs. Delivered by local people.	5. Develop employment pathways with partners for our residents.
Making financial power work for local places	1. CIS review & CIL refresh	Inequality and housing affordability	CIS reserve and partner investment approaches & local pension fund		6. Influence investment of local Pension & inv funds
Plural ownership of the economy		CCC are pursuing in social care	Support of CIC's and Co-ops		

Appendix 2 – What is Community Co-production?

When we are seeking to support improved outcomes for residents, we need to accept that as an organisation we influence only small aspects of what contribute to great lives. The role of the community is equally if not more important. In supporting this HDC adopted a set of [Engagement principles](#) in September 2023. They laid out how we plan to work with our residents and where we would seek to involve them in helping us better understand how we can improve outcomes for local people.

In relation to our Community Health and Wealth building strategy there are two key components of this.

Community Wealth building has five principles:

1. Plural ownership of the economy.
2. Making financial power work for local places.
3. Fair employment and just labour markets.
4. Progressive procurement of goods and services.
5. Socially productive use of land and property.

These areas of focus seek to increase the local social benefit that public sector institutions have when they make decisions about how they operate. Encouraging more money that public sector institutions spend to be retained locally, and to ensure that other decisions influence the social determinants that will increase quality of life and reduce demand in the future.

Appendix 2 – What is Community Co-production?

When we are seeking to support improved outcomes for residents, we need to accept that as an organisation we influence only small aspects of what contribute to great lives. The role of the community is equally if not more important. In supporting this HDC adopted a set of [Engagement principles](#) in September 2023. They laid out how we plan to work with our residents and where we would seek to involve them in helping us better understand how we can improve outcomes for local people.

In relation to our Community Health and Wealth building strategy there are two key components of this.

1. The factors that contribute to a good life are complex, and relatively few are within our direct control. [Work on obesity](#) shows just how many factors influence outcomes, and the complexity of the relationships between these. The more we understand the factors preventing improved outcomes for residents, the better able we are to influence outcomes. This is particularly true when there are dozens of organisations all operating in similar areas.

2. We cannot live people's lives for them, nor would we wish to. The Council also often lacks the ability to trigger community action particularly in hard-to-reach community groups. Due to this, work that focusses on what is important to the resident and seeks to engage them in how best to achieve this tends to be both better designed, and build community participation, due to it being seen to respond to their needs, not an organisation's needs.

Community co-production covers a range of activity from feedback on current services, to shaping service design, to full deliberative democracy activity, where power is given to the community to decide how things are delivered.



[i] Personal well-being in the UK - Office for National Statistics (ons.gov.uk)

[ii] Fair Society Healthy Lives (The Marmot Review) - IHE
(instituteofhealthequity.org)

[iii] What Are Health Inequalities? | The King's Fund (kingsfund.org.uk)

[iv] Deliver and Measure Social Value - Social Value Engine

[v]

https://www.researchgate.net/publication/278767179_The_causes_of_happiness_and_misery

[vii] What is community wealth building? | CLES

[vii] The principles of community wealth building | CLES



Community Health and Wealth Delivery Fund

Community Health and Wealth Building in Huntingdonshire is the way that the council and its strategic partners seek to work, embedding new ways of working that contribute to positive outcomes for residents. It sets out how we will improve the quality of life for local people, and how we engage with residents to support solutions that will impactfully contribute to positive outcomes.

For the Community Health and Wealth activity to have the scale of impact that our residents want it must be appropriately resourced. Whilst the council will maintain focus on delivering our core services in the most effective way, making changes to the way we work, altering our arrangements with partners, and working and supporting community activities will all require support to succeed.

We see this as an investment, and we will implement strict criteria to monitor and demonstrate the impacts these investments are having. We propose creating an initial £750,000 fund, for use over the next 3 years. We would hope this fund extends beyond HDC being the only contributing partners. We believe partners will see the benefits of contributing to this fund to support cross-organisational outcomes and will seek opportunities to replenish the fund through available sources in the future. It provides a framework to use project funds in the future in a more joined up way, reducing overhead and administration.

What is being proposed

The creation of a Community Health and Wealth Fund (CHWF, or the Fund) to support the delivery of the Community Health and Wealth Building Strategy (CHWBS or the Strategy). The fund will follow the principles of a sovereign wealth fund, whereby one-off windfall income is treated as exceptional and is invested for the longer-term benefit of the residents who live there, aiming at supporting recurring benefits and (ideally) a replenishing fund. We anticipate that some of the return on investments may come in the form of improved social benefit (or community wealth), which will be carefully tracked to demonstrate return on investment.

We will encourage other partners to contribute to the fund to embed a holistic approach to social success, and to support cross partner working. This will be shaped by ongoing community co-production. It offers the opportunity to support early intervention and prevention work, which is a core duty of the Integrated Care System.

Purpose of the fund

The Huntingdonshire Futures Strategy brought together residents, businesses and partners to define how they wanted Huntingdonshire to look in 30 years' time. This process identified 5 journeys. 3 of those in particular: Pride in Place, Inclusive Economy and Health Embedded, will be supported by the CHWB Strategy. These journeys all align to the key factors that the ONS evidence are most impactful to Quality of Life of our residents and form the basis of the objectives in the CHWB Strategy, namely good health, social connection and relationships and employment.

Delivering great outcomes take resource, and our May 2024 Corporate Peer Challenge identified as a priority the need to properly resource the delivery of the Huntingdonshire Futures Strategy. This fund will in part enable us to do so. Key to the Huntingdonshire Futures Work was working in partnership with our resident and our partners. This is equally true of the Community Health and

Wealth Building approach, which places residents and their outcomes at the centre of what we are trying to achieve and how we will work. Residents' needs are no respecter of organisational boundaries, and often the way services are delivered can prove a barrier to some of the outcomes we are trying to achieve. Everyone agrees that prevention is better than cure, but organisational budgets too often do not stretch to working in partnership to create the conditions for success.

These challenges are often exacerbated by an environment that increasingly sees a range of isolated one-off activity, and rigid funding formula, that see well-intentioned projects often fail to deliver the transformative benefits that we would hope for. The flexible approach taken by the ICB in regard to Health Inequalities and Community Health Prevention projects over the last two years, are examples of projects that have done the opposite, and seen the community, Councils and health using core capacity to transform outcomes. We are keen to continue this innovative work, that has led to partners working in new ways, removing duplication, and funnelling released capacity into services for residents.

The community co-production aspect of the scheme will help ensure that the resident voice informs project design boosting impact and sustainability. We see the fund as a flexible pot and are keen to encourage partners and local businesses to contribute to it, so increasingly it is seen as a shared and co-owned impact fund to support better outcomes.

This fund is designed to support enduring co-production (deciding things together) with our communities, to support the delivery of activity that will deliver the objectives in the Community Health and Wealth Building Strategy,

- **Supporting communities to make changes for themselves, we are committed to delivering improvements that residents will see and value** - Residents are the experts in their own lives – The scheme would be heavily directed to the key priorities emerging from community co-production and engagement activities. Supporting the do-enable-influence approach of the Corporate Plan and linked to the Council's Engagement Strategy.
- **Improving quality of life - Commissioning and supporting project activity which will deliver against the objectives of the Corporate Plan and CHWB Strategy.** Measured carefully to track and report on impact through a series of Impact and performance indicators and outcome measures.
- **Changing the way we work - Bending and influencing core delivery to unlock benefits additional** – Using the fund to support a "Transformation" in internal and cross-partner ways of working. Piloting approaches that transform the way we meet residents needs in line with the commitments in the Huntingdonshire Futures Strategy.

How will this work in practice?

If we are serious about supporting outcomes, then the feedback from residents and partners on what we need, and what works, is critical. The mechanisms for delivery of the Community Wealth and Health Fund will be brought forward following more detailed discussion with the community. That said, our expectations at present are that the fund will make use of three main forms of distribution:

1. Grant giving – with clear criteria and reporting expectations to show impact. (Immediate term)

2. Subject matter expertise resourcing and capacity – commissioning work, buying services, or recruiting staff to support the delivery of the programme of work, again with delivery measures in place. (Short-medium term)
3. Project delivery – universal or match funding, with formal project governance supporting delivery against outcome measured. (Medium-Longer term)

Proposed Community Health and Wealth Delivery Fund Principles

1. Demonstrable delivery on the outcomes within the Community Health and Wealth Strategy e.g. delivering local employment, or increasing physical activity with supporting measures to enable us to demonstrate progress across inputs, activities, outputs, and outcomes
 - Inputs – E.g. funding for a community lead.
 - Activity measures – e.g. number of events held
 - Output – number of people attended; number of people trained etc.
 - Outcome and benefits generated – Increase in employment, increase in happiness, decrease in depression etc.
2. Minimise bureaucracy
 - Within the requirements of strong financial control, it is important that governance and administration are proportionate to the funding being provided. We are keen to make sure that the fund is responsive and is available to support activity that will contribute to our objectives. Therefore, we will seek to minimise complex and laborious bidding processes and make use of assurance and partnership arrangements such as the principles already available through the integrated care system, the Good to Go accreditation and the previously used delivery partner model attached as Appendix 1.
 - We are keen to explore joint input into the oversight of the fund, to support collective ownership of solutions, and commitment to the approach. We will bring back proposals in relation to this.
3. Who is best placed to deliver the work?
 - The Corporate Plan commits the council to not just doing but also “enabling” and “influencing”. This fund presents opportunities to fund activity by partners best able to deliver outcomes, and to influence the delivery of others. There is an expectation that some funding will pass through to other delivery organisations or support joint activity, be that through Parish Councils, Community groups or others.
4. How do we simplify processes and deliver services that better meet resident needs?
 - Feedback from residents is that the way services are delivered do not always make sense. Opportunities exist to join these up in ways that will benefit everyone. That could involve dedicated activity to link local young people with jobs in local businesses or to enable community groups services to reach out to isolated older people. Where we can use resource to target and support services more effectively for the benefit of our residents we will seek to do so.
5. Clear reporting – as part of the quarterly reporting to Scrutiny on Priority one of the Corporate Plan, we will bring updates on the current usage of the fund, and the impacts being delivered. We would propose bring an annual report updating on the status of the fund.
6. Governance – whilst we would aim to keep governance simple, the objectives of the scheme ensure there is significant benefit in a broad governance that brings expertise, but also the opportunity to ensure good ideas influence core service delivery. We would propose a

governance proposal that engages key stakeholders, the community but also the full cross-section of political representation at the Council.

Next steps

Subject to endorsement of the proposal for the creation of the Community Health and Wealth Delivery Fund we will:

1. Continue the collaborative work with the community to ensure the Fund is designed in the most effective way
2. Develop the detailed Community Health and Wealth Delivery Fund policy and re-present to members for agreement with clear governance, processes, templates and reporting mechanisms for the operation of the scheme.
3. Subject to the above begin operation of the scheme and supporting the delivery of the Community Health and Wealth Delivery Fund.



Delivery Partners Min
Req v5 for Assurance

Public
Key Decision – No

HUNTINGDONSHIRE DISTRICT COUNCIL

Title/Subject Matter: **Priority 1:** Improving quality of Life for Local People

Meeting/Date: Overview and Scrutiny Panel (Environment, Communities and Partnerships) – Thursday 5th September 2024

Executive Portfolio: Cllr Ben Pitt, Executive Councillor for Communities, Health and Leisure

Report by: Oliver Morley, Corporate Director (People)

Ward(s) affected: All

Executive Summary:

In 2023, the District Council published their 5-year Corporate Plan. Priority 1 within the plan is to 'Improve the quality of life for local people' with a focus on 'Improving the happiness and wellbeing of residents', 'Keeping people out of crisis' and 'Helping people in crisis'.

The purpose of this report is to provide Overview & Scrutiny with a regular update on the progress of activities that have been implemented to tackle Priority 1. The information contained within the report relates to Quarter 1 – April – June 2024 and details projects and initiatives that have been implemented using core resource as well as external funding secured to target identified issues such as cardiovascular disease and frailty prevention.

Progress against the activities to tackle Priority 1 has been incredibly positive with a significant uptake in health courses as well as earlier identification and an increase in incoming referrals relating to residents in need of help and support. Over £12,000 has been awarded to community groups to implement projects and initiatives that help improve the wellbeing of our residents as well as 113 interventions implemented to enable Ukrainian guests residing in Huntingdonshire to be self-sufficient.

Recommendation(s):

The Committee is requested to note the progress that has been made on Priority 1 during the first quarter and comment on the activities that are taking place

including requesting any further information or specific information that they would like to see in future reports.

RECOMMENDED

That the Committee continues to receive updates in relation to the activities taking place and utilises the opportunity to observe, participate or contribute to the commissioned projects and initiatives.

1. PURPOSE OF THE REPORT

- 1.1 The purpose of this report is to provide Overview & Scrutiny with a regular update on the progress of activities that have been implemented to tackle Priority 1: Improving quality of life for local people.

2. WHY IS THIS REPORT NECESSARY

- 2.1 The District Council has a 5-year Corporate Plan that runs from 2023 – 28. The plan is made up of three key priorities, one of them being to 'Improve quality of life for local people'. This report provides an update on progress made against this priority. It is imperative that we monitor performance against this priority and identify where things are going well and not so well and detail how we intend to tackle areas of concern.

3. LINK TO THE CORPORATE PLAN, STRATEGIC PRIORITIES AND/OR CORPORATE OBJECTIVES

- 3.1 This report relates to the Corporate Plan and Priority 1: Improving quality of life for local people
- Improving the happiness and wellbeing of residents
 - Keeping people out of crisis
 - Helping people in crisis

4. HEALTH IMPLICATIONS

- 4.1 Several of the activities commissioned under this priority relate to health and more specifically tackling cardiovascular disease, frailty and health inequality. The report identifies the number of residents benefitting from targeted activities and the positive impact that it is having on their wellbeing.

5. REASONS FOR THE RECOMMENDED DECISIONS

- 5.1 The Committee is asked to comment on the progress that is being made against Priority 1 to ensure that we are delivering what we set out to within our Corporate Plan.

CONTACT OFFICER

Name/Job Title: Oliver Morley, Corporate Director (People)
Tel No: 07810 637533
Email: oliver.morley@huntingdonshire.gov.uk

This page is intentionally left blank

Improving the Quality of Life for Local People

HDC Corporate Plan 2023 -28 | Priority 1

Page 59 of 86



Q1 Report
April – June 2024

Purpose and objectives of the session

1. Remind members of the overall approach to improving quality of life
2. Update on progress of these activities and impact to date
3. Seek your feedback on challenges you are seeing and your support to promote this work to residents



Priority 1: Improving quality of life for local people



Improving the happiness and wellbeing of residents

We want the highest possible quality of life for the people of Huntingdonshire. It will be a place which attracts employers and visitors and somewhere residents are proud to call home. We will be evidence based, responsive and support the foundations of a good life. This includes personal independence, prosperity, social connection, community and good health.



Keeping people out of crisis*

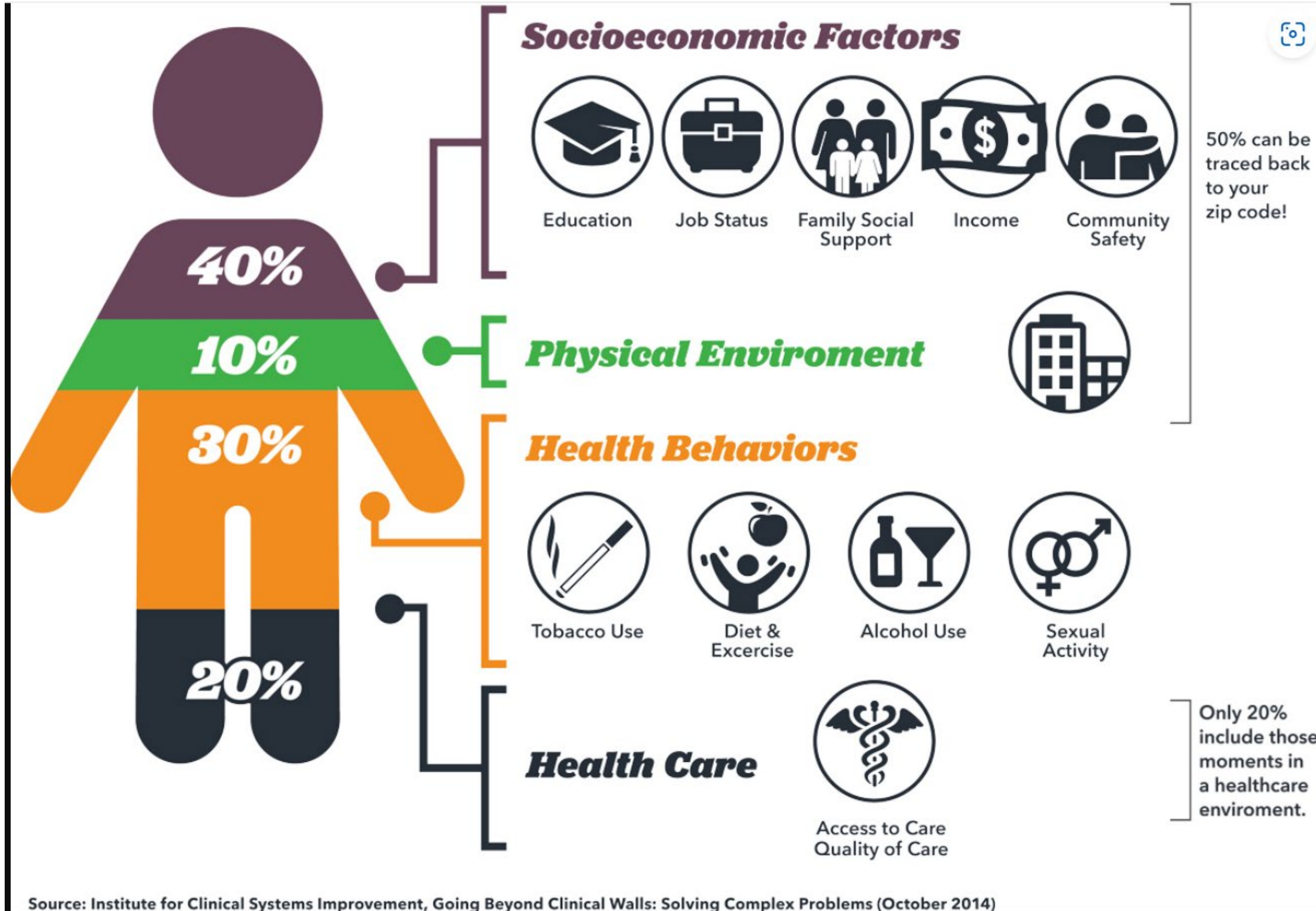
We will identify the root causes that lead people into crises and find ways to prevent them. We will do this through our own actions. We will also work in partnership with residents, businesses, community groups, charities and our public sector partners.

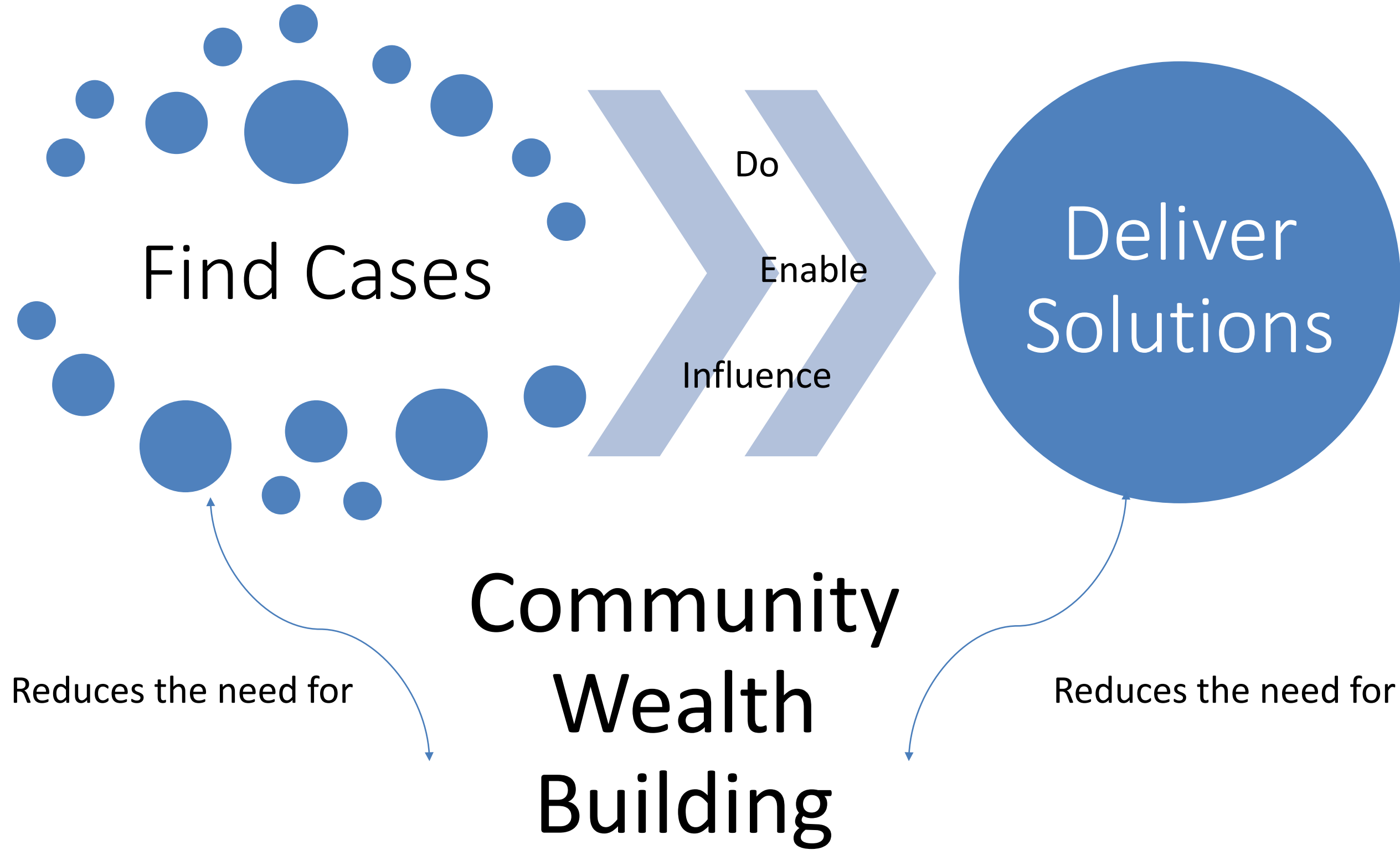


Helping people in crisis*

Where a crisis has already happened, we will work holistically to understand the issues, the cause of these issues and what opportunities exist to address them. We will seek to prevent multiple personal crises becoming entrenched and unmanageable by addressing root causes.

* Crisis – A life changing event, or series of significant events within a short period of time, which can threaten or harm an individual's life experiences, often needing support to prevent further negative consequences.





Overview

A number of targeted initiatives have been implemented to work holistically to improve the quality of life for local people. This report details what has been achieved during Q1 and defines the quantifiable impact measurements for the forthcoming quarters.



Resident Advice & Information



Citizens' Advice



Assets of Community Value



Support to Refugees



Bundle of Offers



Food Support



Health Interventions (ICS)



Community Based Employment & Skills



Community Chest



Domestic Abuse



Community Health Prevention Project



- The Community Health Prevention Project, known as ‘Keeping People Healthier & Stronger for Longer’, is a 3-year programme that consists of 4 pillars.
- The programme is funded by the NHS Integrated Care System and is non-recurrent funding.
- This is the second year of ICS funding and follows on from the Health Inequalities Project.

- 1 Cardiovascular Disease Prevention
- 2 Frailty Prevention
- 3 Place Based Pilot - Oxmoor
- 4 Health Inequalities Project Sustainability

Delivery



- Active Lifestyles are offering additional courses/sessions specifically targeting CVD and frailty prevention.
- Seven delivery partners have been funded to address CVD and frailty prevention.
- We are working closely with a wide variety of partners from health and the community sector.
- Support is still available to the organisations who continue to deliver the activities initiated as part of the Health Inequalities Project.

Active Lifestyles



Overall progress - Frailty

3786

Attendances across our frailty activities!

55

Maximum attendance

Husband and wife have both attended Over 60's 55 times!

87

Regular Participants 

Have attended at least 12 times

Page 67 of 86

450

Individuals

Have taken part in a frailty related activity

319

Sessions delivered

Over 60's, FitFuture, Staying Active, Golden Games

140

Completers = 41%

Out of 346 completers that were due 31st April 2024
(Completer = at least 65% attendance)

Overall progress - CVD

1299

Attendances across our CVD activities!

38

Maximum attendance

From 1 attendee who attends multiple sessions

21

Regular Participants 

Have attended at least 12 times

241

Individuals

Have taken part in a CVD related activity

210

Sessions delivered

Active for Life, Active for Health Xtra, None to Run, Library Walks, summer

67

Completers = 50%

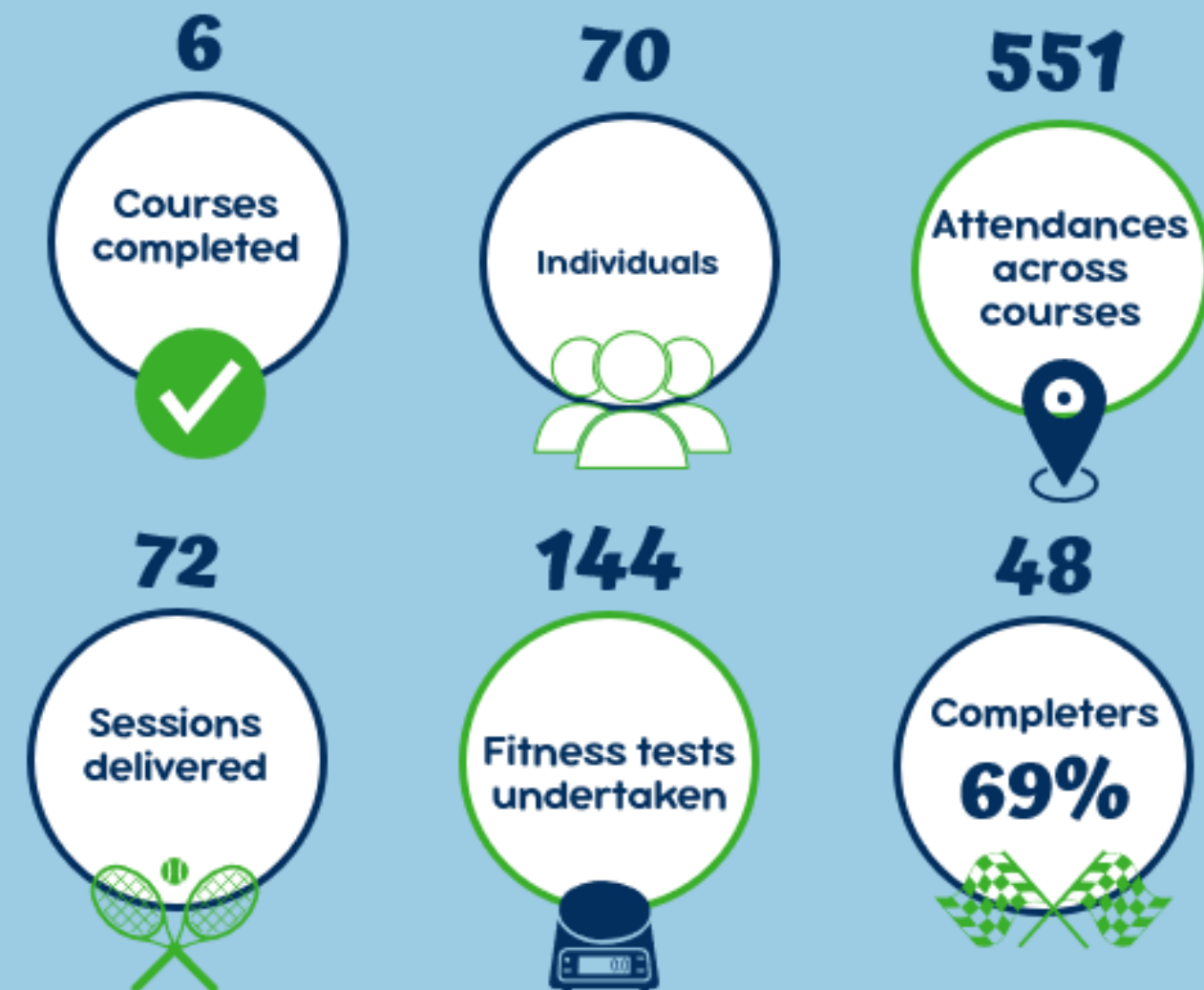
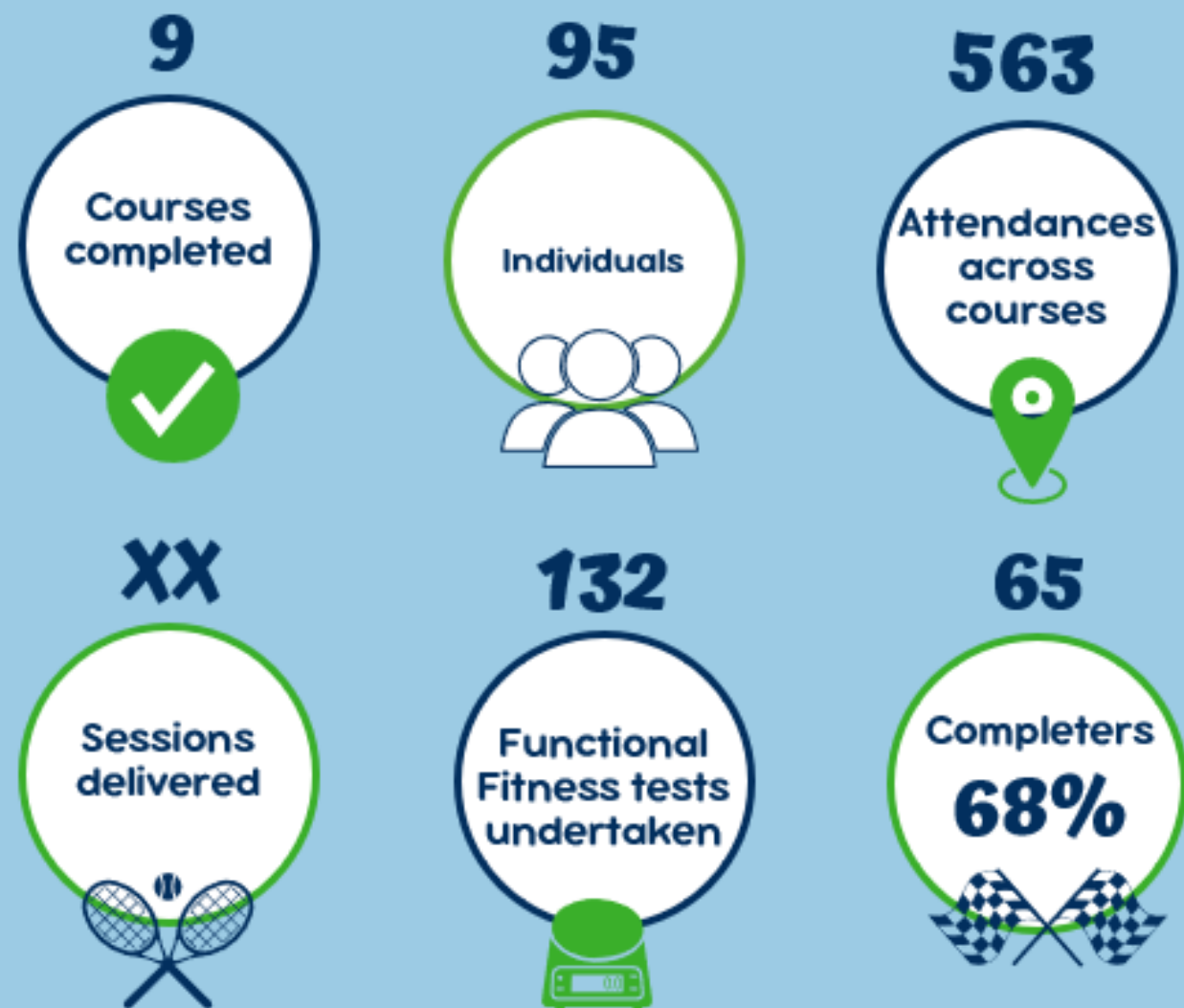
Out of 134 completers that were due 31st April 2024 EXCLUDING SUMMER SEASON
(Completer = at least 65% attendance)

Active Lifestyles



Staying Active - 9 week course

Active for Health Xtra - 12 week course



Without the nudge from the doctor I don't think I would have thought about exercise at my age, but I know that each session I do I will gain more strength and feel more positive about my ability.

Active for Health Xtra end point improvements - Shuttle test

↑ 408 shuttles across 6 completed groups. Average increase of 10 shuttles per person (out of 41 people who have week 1 & week 12 scores)

Functional Fitness MOT results - Staying Active

	An assessment of...	Indicator of...	Increase across completed courses	Average increase per person
30 second chair rise	Lower limb strength and power	Independent living, morbidity and mortality	42 participants: 139 stands	42 participants: 3.3 stands
Single leg stance	Balance	Risk of fall	46 participants: Left leg - 160seconds 47 participants Right leg - 162 seconds	46 participants: Left leg - 3.5 seconds 47 participants Right leg - 3.5 seconds
Hand grip strength	Wrist strength	Risk of fall	30 participants: 40.7kg (left hand) 49kg (right hand)	30 participants: 1kg (left hand) 1.6kg (right hand)
Chair sit and reach	Hamstring flexibility	Walking ability	46 participants: 147.1cm (left leg) 45 participants 213.5cm (right leg)	46 participants 3.2cm (left leg) 45 participants 4.7cm (right leg)
Back scratch	Shoulder flexibility	Everyday tasks	52 participants: 98.7cm (left arm) 45 participants: 72.8cm (right arm)	52 participants: 1.9cm (left arm) 32 participants: 1.6cm (right arm)

Delivery Partners

Page 70 of 86

15 Currently Planned Locations

63 Unique Users

2lb POSH - Average weekly weight loss

39 Sessions held so far



- Fitness Rush
- POSH
- Huntingdon Library
- HCCN
- RNT
- AIFC
- Grafham Water

I am not always a fan of these types of courses however thought I would give it a try and I am glad that I did. I really dislike been lectured at, but this course is not like that which I think has made me want to keep attending

HEALTHY HABITS, HEALTHY LIVES
 FREE 12-week programme that consists of lifestyle advice and guidance & physical activity sessions.
 Available to adults aged 55+ who are presently inactive and seeking to embrace a healthier way of life. This programme is well-suited for individuals managing Diabetes or those with a family history of heart disease.
Every Thursday from May 30th for 12 weeks
 5:30pm - 7:00pm
 Keyston Village Hall, Huntingdon, PE28 0RF
 Transport available if required.
 Everyone who completes the 12-week programme will receive two tickets to a PUFC Men's match.
 To sign up, please email: Jenna.Lusk@theposh.com

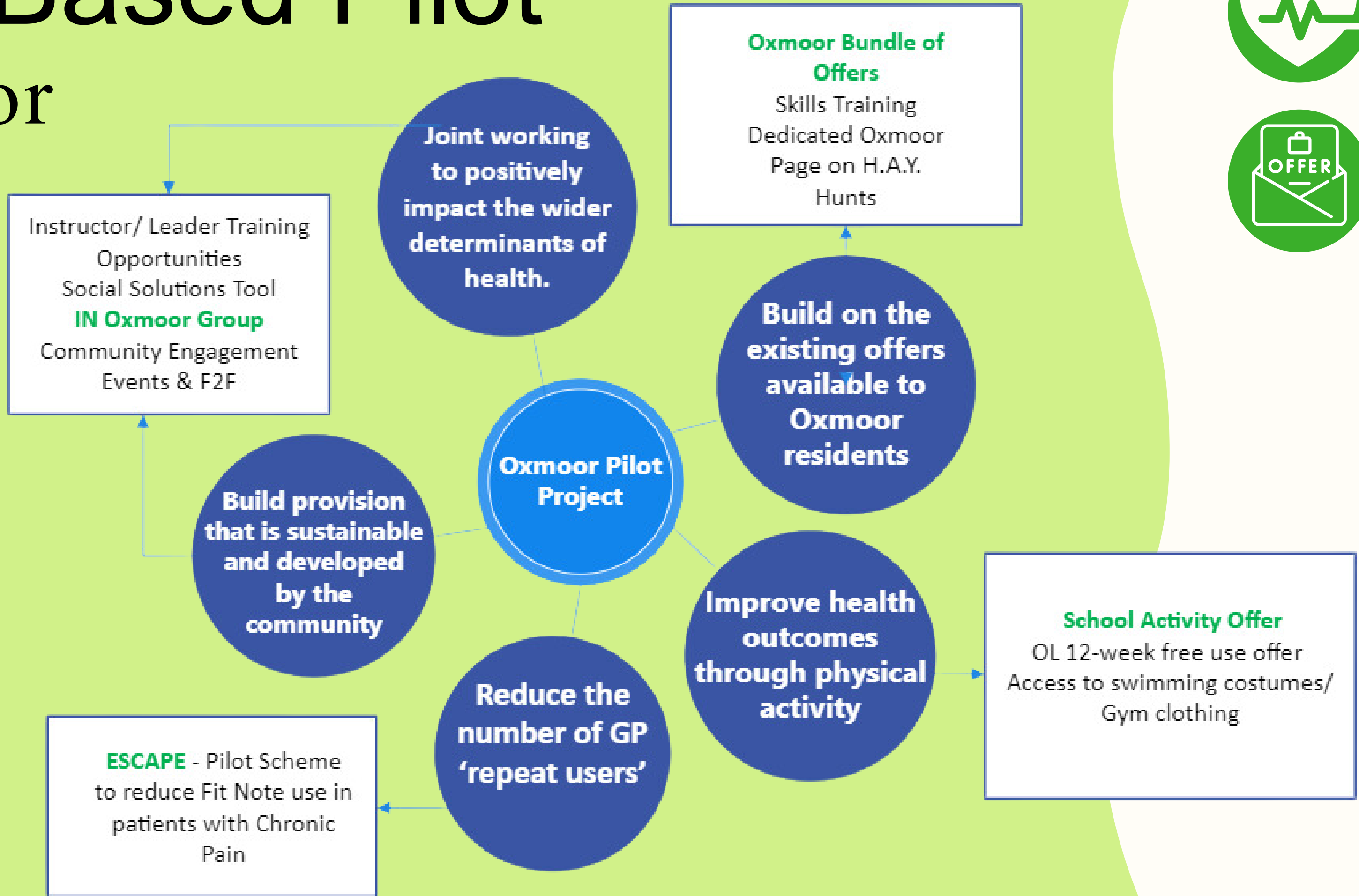


Place Based Pilot

- Oxmoor



Page 71 of 86



Instructor/ Leader Training Opportunities
Social Solutions Tool
IN Oxmoor Group
Community Engagement Events & F2F

Joint working to positively impact the wider determinants of health.

Oxmoor Bundle of Offers
Skills Training
Dedicated Oxmoor Page on H.A.Y.
Hunts

Build on the existing offers available to Oxmoor residents

Improve health outcomes through physical activity

School Activity Offer
OL 12-week free use offer
Access to swimming costumes/
Gym clothing

Reduce the number of GP 'repeat users'

ESCAPE - Pilot Scheme to reduce Fit Note use in patients with Chronic Pain

Build provision that is sustainable and developed by the community

St Johns Primary School - Oxmoor

Children
29 Took part in the programme

Fitness Challenge
8% Pupils sustained their fitness challenge score.

Attendances
195 From the 29 children that took part

Fitness Challenge
92% Pupils improved their fitness challenge score.

End point improvements - fitness test

↑ 51 shuttles across group. Average increase of 2 shuttles per person (out of 28 pupils who completed 2x fitness tests)

4

Healthy eating sessions delivered

11

Sessions delivered

ESCAPE Pain - Oxmoor

11 Individuals took part in the course

Completers = 73%
8 Out of the 11 that started the course

Attendances
97 From the 11 individuals that took part

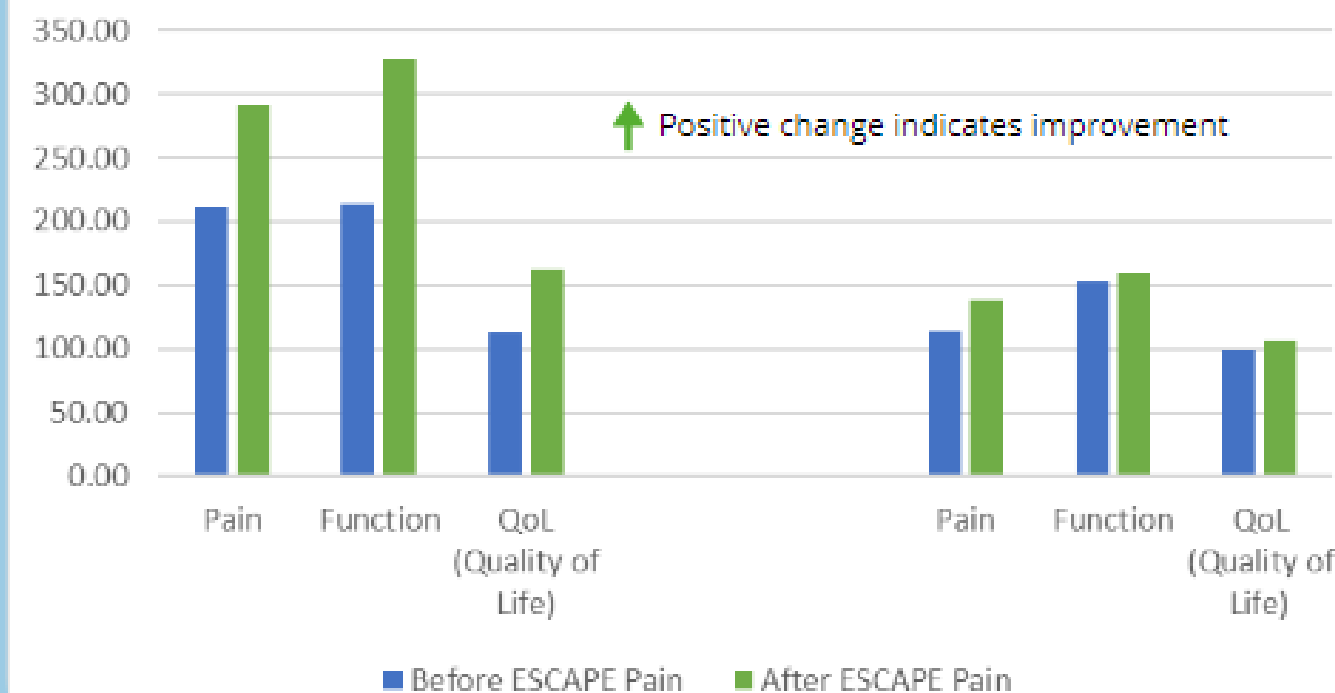
Next course planned to start 2nd September 2024

Attendances in June 2024
200 Across 4 Over 60's Clubs

Attendances in June 2024
37 Across 2 Active for Life Classes (new A4H courses just started so hopeful of increased numbers)

KOOS Scores - (Knee OA)

HOOS Scores - (Hip OA)



The graphs relay the pre intervention and post intervention outcome scores for the Knee OA Outcome Score (KOOS) and the Hip OA Outcome Score (HOOS). All three subscales (pain, function and quality of life) show an improvement.

WE CAN HELP

We all need help sometimes, and it can be difficult to know where to turn.



Just scan the QR Code above or visit www.huntingdonshire.gov.uk/wecanhelp to get access to a wide range of opportunities and support including an incredible offer at our One Leisure Centres.

FREE

One Leisure 12 Week Pass for you & 1 other person from your household

The FREE offer includes anytime use of our pools, gyms and indoor cycling; off-peak One Leisure and Active Lifestyle classes and off-peak court use (excluding badminton).



FREE PHYSICAL ACTIVITIES



GET HEALTHY



MONEY ADVICE



SKILLS & EMPLOYMENT



VOLUNTEERING



MENTAL HEALTH & WELLBEING



SUPPORT IN YOUR LOCAL AREA



EMERGENCY FOOD

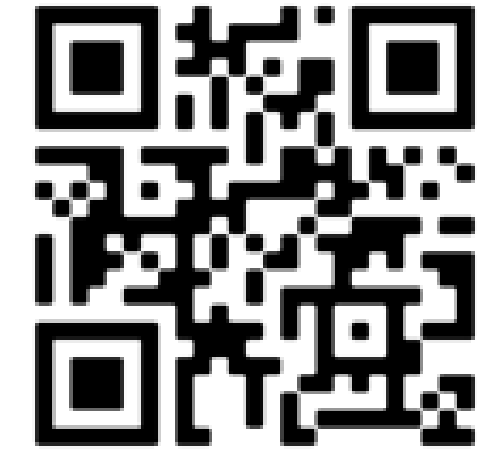


Huntingdonshire DISTRICT COUNCIL

WeareHuntingdonshire

Oneleisure ACTIVE LIFESTYLE

- **We Can Help – Oxmoor** is one of several bespoke bundles of offers.
- The **'Your Home in Hunts'** is due to launch in April, followed by the **'We Can Help - Council Tax Project'** and the **'We Can Help – Oxmoor'** offer.
- All follow the same format but are tailored to the specific needs of the audience.
- This QR code will take you to the **'Your Home in Hunts'** web page.



Your Home in Hunts

 FREE Physical Activity Offer

 Money Advice

 Skills and Employment

 Get Healthy

 Volunteering

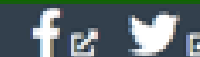
 Mental Health and Wellbeing

 Support in Your Local Area

 Emergency Food

 Register to Vote

[Site map](#) | [A to Z](#) | [Contact](#) | [Payments](#) | [Accessibility](#) | [Cookies](#) | [Privacy Notice](#)



Huntingdonshire, a better place to live, work and invest

© Huntingdonshire District Council 2024



2022/23 Health Inequalities Project Sustainability



Page 74 of 86



Work Well and Fit Note Project



- The HDC wider determinants of health approach has been developed to support a range of target groups and would be suitable for a pilot to reduce the number of people on fit notes.
- The need of this group aligns with the HDC corporate plan priorities of preventing crisis
- All of the offers in the diagram are available in the system with the exception of 'Escape Pain' which is not currently commissioned.
- What is missing is someone to identify those who may benefit from this approach.
- The case finding needs to be undertaken in primary care – in practice this will define a suitable employer for the post (i.e., not HDC)
- The outcomes for the pilot relate not just to providing an case management type support for those on fit notes but to the closer working of social prescribers and HDC support services

Page 75 of 86

TARGET COHORT

Repeat/Long Term Fit Notes (unemployed)

Repeat/Long Term Fit Notes (reduced hours)

Repeat/Long Term Fit Note (reasonable adjustment)



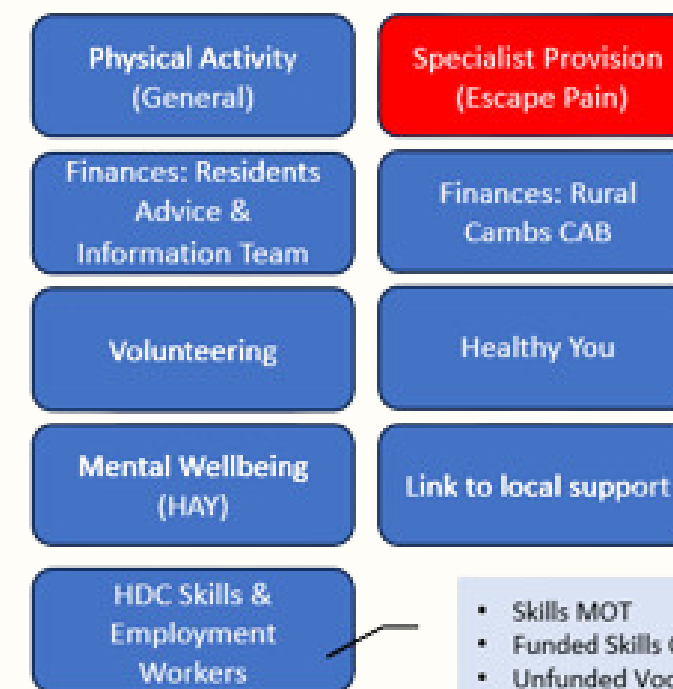
Identification of potential beneficiaries needs to be in primary care and so will determine employer

MATCHING NEED TO PROVISION



Assessment and personalisation to be aligned with HDC wider determinants of health approach – post to be based in and managed through HDC RAI team

BUNDLE OF INTERVENTIONS



- Skills MOT
- Funded Skills Courses
- Unfunded Vocational Courses (UKSPF)
- Personal Wellbeing
- Employability
- Personal & Social Skills

Domestic Abuse



Action	Q1	Q2	Q3	Q4
Number of training sessions held for HDC staff.	3			
Number of HDC staff trained in DA.	11 DA Champions trained			
Number of actions completed to achieve DAHA accreditation.	12 out of 19 actions completed to date			
DAHA accreditation achieved.	Ongoing			

'Thank you all so very much for this brilliant joint working! X has a fantastic team of caring and efficient professionals supporting her, thank you again'.

'First of all, I would like to thank you for your support you are giving to me — it is like a gust of fresh air'.

'This has been the hardest thing I've ever gone through, and to escape domestic abuse and have the help and support waiting there to help us back on our feet has been incredible'.

'response in these cases from Huntingdonshire has been amazing, so thank you for that'.

Community Chest



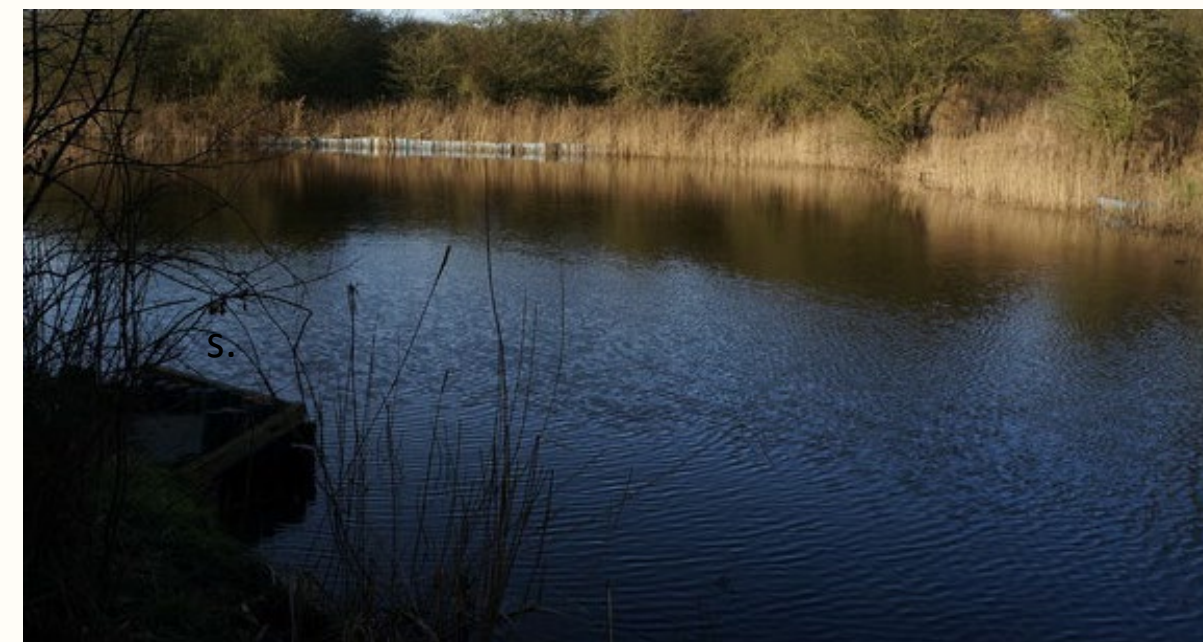
Action	Q1	Q2	Q3	Q4
Number of applications approved under the Community Chest Scheme.	10			
Amount of funding awarded via the Community Chest.	£12,250.00			
Number of initiatives that contribute to improving quality of life.	10			



Assets of Community Value



Action	Q1	Q2	Q3	Q4
Number of applications considered by the Panel.	10			
Number of applications listed as ACVs.	4			



Support to Refugees



Measure	Q1	Q2	Q3	Q4
Total number of guests in the Homes for Ukraine Scheme	428			
Number of current sponsors in excess of hosting for 6 months.	55			
Number of interventions to avoid the need for temporary accommodation or to prevent homelessness.	113			

Access to UKSPF Work Coach

Assistance with furniture, white goods and carpets

12 week English classes

Assistance with rent deposits

Food Support - Oxmoor



Action	Q1	Q2	Q3	Q4
Number of meals distributed by F4N.	1,476			
Tonnes of food prevented from going to landfill.	792kg			
Number of families provided food support at Oxmoor Community Fridge.	246			

Page 80 of 86

A Recipe for Success!

We are delighted to share some fantastic news from the Oxmoor Community Fridge!

Two of the dedicated volunteers have recently secured employment, thanks in part to the valuable skills and experience they gained while helping others at our weekly sessions. This is a wonderful example of how our community fridge not only provides essential food but also supports individuals in reaching their full potential.

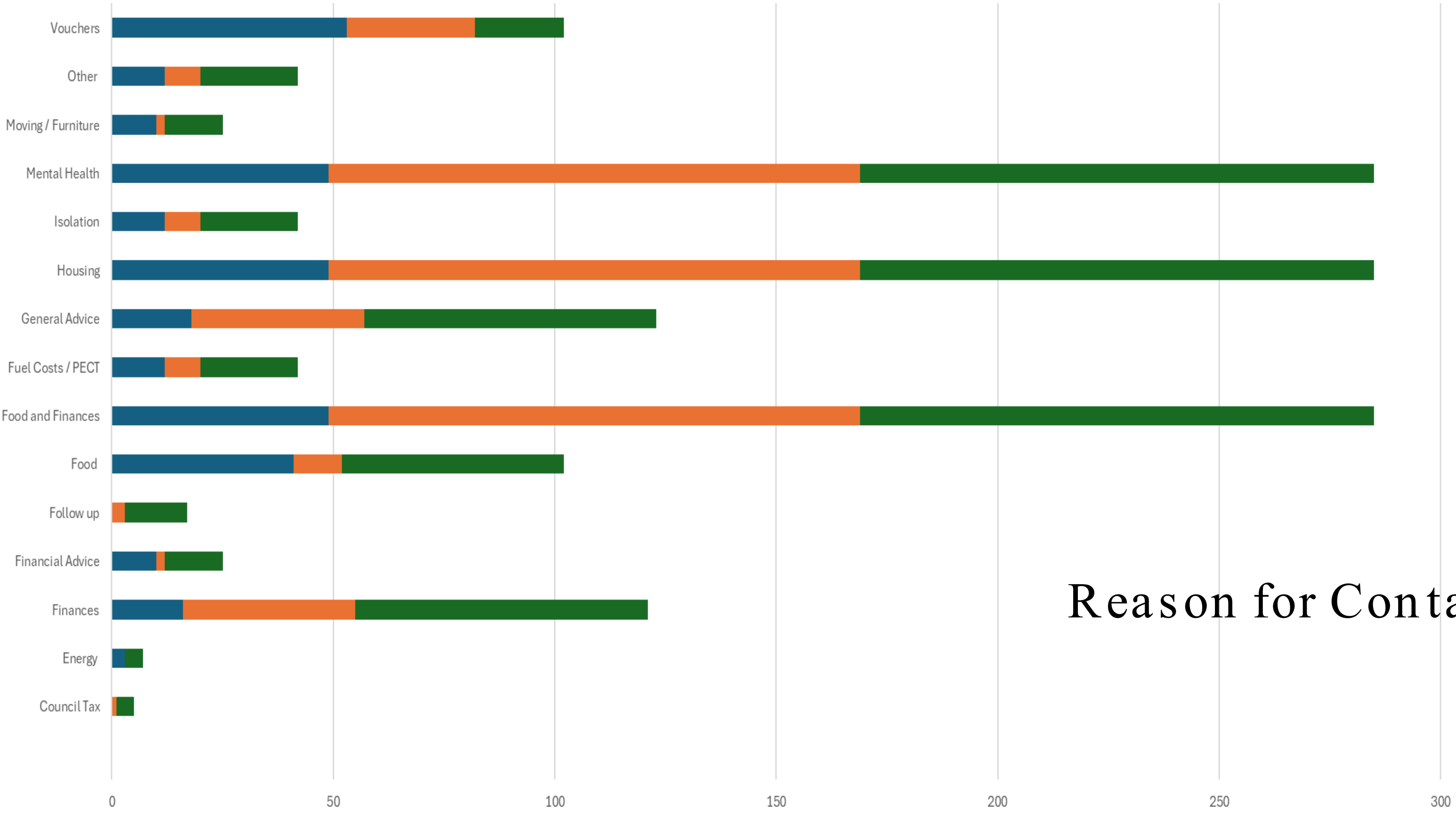
Resident Advice & Information



Action	Q1	Q2	Q3	Q4
Number of service users	April - 260 May - 289 June - 389 Total - 938			
Number of cases closed	Not currently recorded			
Case Length	(Not currently recorded) Over 83 hours spent communicating with residents			
Referrals out	April - 123 May - 128 June - 121			
Where users from (source)	See pie chart for breakdown			
Main issue on presentation	See graph for breakdown			

- **The team are now based full time from Pathfinder House.**
- **Three new Resident Advisors appointed.**
- **Ability to be reactive and offer face to face appointments.**
- **Outreach alongside food banks and community drop ins has started.**
- **New CRM system commissioned.**
- **Service Design Officer role out for recruitment.**

Chart Title



Reason for Contact

45383 45413 45444 45474 45505 45536 45566 45597 45627 45658 45689 45717



What Does this mean for Residents?

Support with Debt - *'I am so grateful for the support that I have been given, it's the first time that I feel listened to in a long time. I now have the strength to tackle my problems'.*

Page 83 of 86

Fleeing domestic abuse, the victim was financially isolated due to not having a bank account and all benefit payments being made to her ex-partner. The team helped the victim obtain ID and attend the bank to open an account as well as meet with Revs and Bens to enable payments to be changed.

At risk of homelessness with rent arrears and all savings spent. The team helped resolve the situation after he presented needing food.

Family breakdown meaning strained relationship between this young person and his father. The team assisted with finding single person accommodation, securing benefits, food support and appointments with the UKSPF work coach.

Citizen's Advice

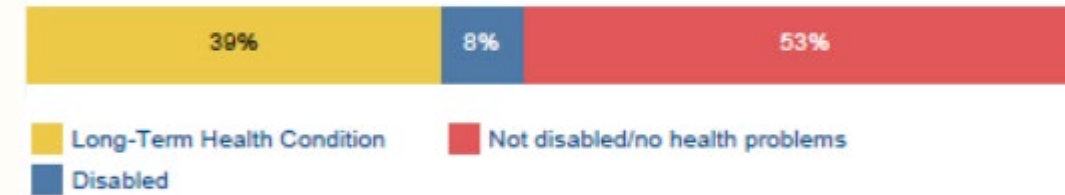


	Q1 - April to June (1) CORE service Data	Q1 - April to June (2) Project Data	Total Q1 April - June 2024
Clients	491	669	1,160
Simple Queries	163	217	380
Issues	1,957	5,103	7,060
Activities	954	3,183	4,137
Financial Outcomes			
Income gain	£153,986	£550,822	£704,808
Re-imbursments, services, loans	£528	£4,500	£5,028
Debts written off		£195,137	£195,137
Repayments rescheduled		£9,259	£9,259
Other recorded outcomes	£23,659	£74,764	£98,423
Total outcomes	£178,173	£834,482	£1,012,655

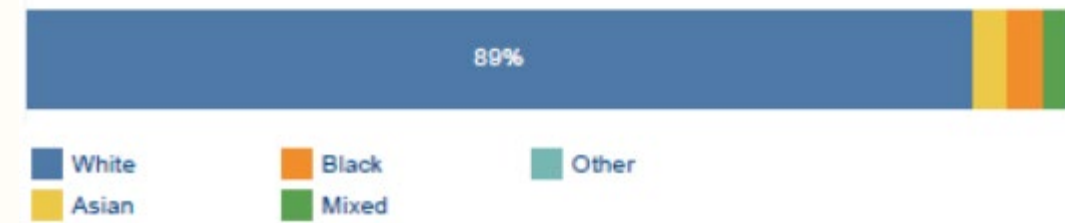
Gender



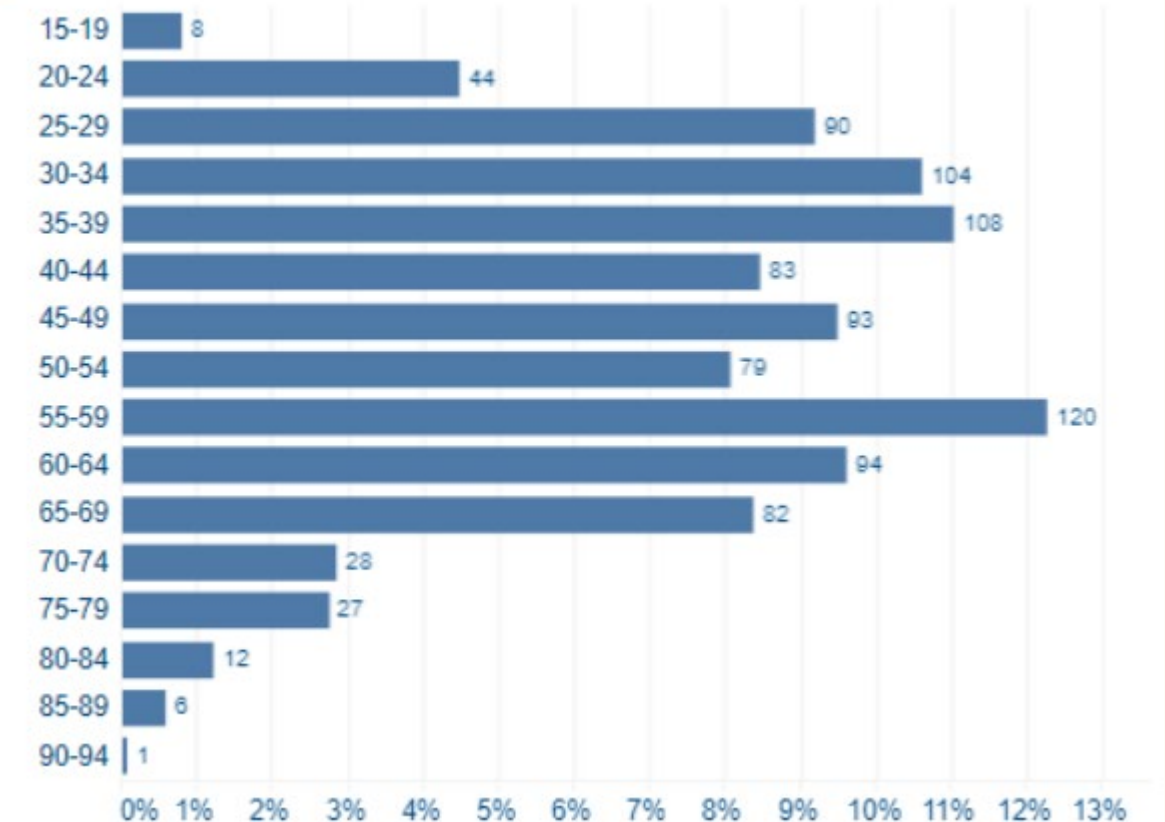
Disability / Long-term health



Ethnicity



Age



Citizen's Advice



Breakdown of issues	Q1 – April to June (1) CORE Issues data	Q1 – April to June (2) Project Issues data	Total Q1 April – June 2024
Benefits & Universal Credit	652	1,913	2,565*
Consumer goods & services	73	206	279
Debt	69	701	770*
Education	14	6	20
Emergency support	115	166	281
Employment	124	57	181
Financial capability	164	1,109	1,273*
GVA & Hate Crime	14	16	30
Health & community care	29	51	80
Housing	252	226	478*
Immigration & asylum	42	16	58
Legal	118	42	160
Other	2	5	7
Relationships & family	189	94	283
Tax	5	8	13
Travel & transport	18	22	40
Utilities & communications	77	465	542*
Total	1,957	5,103	7,060

*Top five issues

What Next?

- CAB move to Pathfinder House
- Roll out of weekly CAB outreach sessions in Ramsey, St Neots, St Ives, Yaxley and Huntingdon
- Extension of CAB phone service opening hours
- Appointment of the Service Design Officer
- Roll out of the CT Project
- Manage the end of Household Support Fund

